



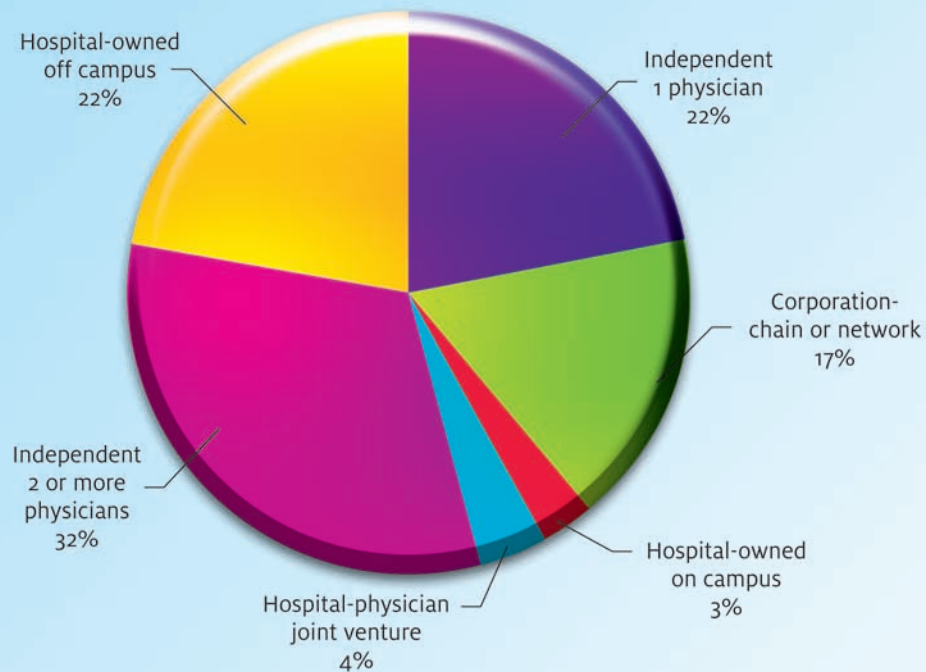
## DEVELOPING DATA

In early 2008, UCAOA revamped its annual survey in conjunction with researchers at Massachusetts General Hospital and Harvard University with the goal of assuring that the UCAOA Benchmarking Committee's efforts produced a scientifically valid report.

Over the coming months in Developing Data, *JUCM* will present some of the findings from this landmark survey, to which 436 urgent care centers responded.

*In this issue:* Who owns all those urgent care centers, anyway?

### OWNERSHIP OF U.S. URGENT CARE CENTERS



Note that the entrepreneurial nature of urgent care continues to be reflected in these data, though hospitals and corporations have staked an interest in the marketplace. It will be interesting to compare this chart with future iterations, considering that the current economic climate may be harder for independent owners to weather than it is for larger entities.

Acknowledgment: Data submitted by Robin M. Weinick, PhD, assistant professor, Harvard Medical School and senior scientist, Institute for Health Policy, Massachusetts General Hospital. Dr. Weinick is also a member of the *JUCM* Advisory Board. Financial support for this study was provided by UCAOA.

If you are aware of new data that you've found useful in your practice, let us know via e-mail to [editor@jucm.com](mailto:editor@jucm.com). We'll share your discovery with your colleagues in an upcoming issue of *JUCM*.