OCTOBER 2010 VOLUME 5, NUMBER 1



THE JOURNAL OF URGENT CARE MEDICINE®

www.jucm.com | The Official Publication of the Urgent Care Association of America

IN THIS ISSUE

CAOP

FEATURES

тм

- 11 Toxicological Emergencies for the Urgent Care Physician
- 23 Bouncebacks: The Case of a 51-year-old Man with Back Pain

DEPARTMENTS

- 30 Insights in Images: Clinical Challenge
- 35 Abstracts in Urgent Care
- 39 Health Law
- 42 Occupational Medicine
- 43 Coding Q&A
- 48 Developing Data

Toxicological Emergencies for the Urgent Care Physician

WE ARE COMMITTED TO URGENT CARE

- UNPARALLELED CUSTOMER SERVICE
- FULL LINE OF PREPACKAGED PHARMACEUTICALS
- NO FEE, WEB BASED DISPENSING SYSTEM
- EXPERT EMR INTEGRATORS
- GUARANTEED WORK COMP AND OCCUPATIONAL HEALTH BILLING SERVICES



Please visit our Booth # 500 at the UCAOA Convention in Glendale, AZ!



MENTION THIS AD AND RECEIVE A \$250.00 AMERICAN EXPRESS GIFT CARD WITH YOUR INITIAL ORDER OF \$1000.00 OR MORE *

* OFFER VALID FOR NEW ACCOUNTS ONLY



LETTER FROM THE EDITOR-IN-CHIEF

Physician Mentoring: Making an Impact

"We make a living by what we get, we make a life by what we give."

- Winston Churchill



hysician mentoring sounds like an easy enough proposition. Who wouldn't jump at the chance to opine and proselytize, in a position of power, to a new employee who is looking to impress his/her boss? Indeed, you can say most anything you want, k of rebuttal or confrontation

with a very low risk of rebuttal or confrontation.

Even well-intentioned mentors tend to preach, encouraging their subjects with snippets, wisdom, and praise. "Flyins" I call them: Fly in for a quick speech, receive a befuddled nod of confirmation, then fly out. We consider ourselves to be experts, and therefore, all we need to do is share our expertise to qualify for mentoring.

Well, I hate to break the news to you, but expertise is not in and of itself mentoring. Mentoring is a more collaborative approach to impact positive change in others in support of professional, personal, and organizational development. It *depends on* expertise and experience, but only as a springboard for deeper work and reflection. It implies growth and maturation, not just solutions.

Mentoring can have a lifelong impact for both the "mentoree" and the "mentorer," and can lead to a greater level of satisfaction and purpose for both.

So, what are the key characteristics of exceptional mentors? They are...

Available

Availability breeds confidence and trust, which encourages an openness that allows for an honest exploration of strengths and weakness, as well as for opportunities to provide adequate praise to buffer relevant concerns.

Reflective

- The ability to share your personal experiences, including the missteps, creates a disarming environment.
 - This allows the mentor to use insight and experience to help problem-solve effectively, and helps a new

employee gain perspective

Influential

A good mentor translates a position of authority into persuasive influence, relying on the ability to change behavior without bullying and to be confident, but not cocky.

Accepting

- Welcomes new ideas and personalities and identifies opportunities within the practice to take advantage of same.
- Willing to challenge their own ideology in an effort to learn from others.
- Not trying to create a homogenous practice.

Collaborative

- Works with a new employee to identify strengths and weaknesses and encourages their participation in how to address both.
- Offers opportunities for a new employee to get involved at a leadership level so that employee feels empowered.

Observant

Identifies potential problems before they become crises. Intervenes proactively.

New physicians are reluctant to publicly declare their desire for mentoring; it sounds weak. Nonetheless, a practice looking to engage new employees—and retain them for the long term—should assume the need exists, and provide accordingly. You just might be surprised to find that the return is more profound than the investment.

emit

Lee A. Resnick, MD Editor-in-Chief JUCM, The Journal of Urgent Care Medicine

With fall and winter come flu and strep.

Be ready to test.

OSOM® Influenza A&B and OSOM® Ultra Strep A

The seasons bring more than a change in the weather: flu and strep. Genzyme brings you **OSOM® Influenza A&B** and **OSOM® Ultra Strep A** rapid tests. Objective, easy- to-use, with accurate results in minutes, both tests help you determine the appropriate treatment and can minimize the use of antibiotics.

OSOM® Influenza A&B is a comprehensive panel which differentiates between flu A and B with results in 10 minutes, and less than one minute hands-on time. **OSOM® Ultra Strep A** has easy-to-read, two-color results in five minutes, and is CLIA Waived.

Backed by an experienced team of medical technologists to provide technical support, you can be confident that **OSOM®** delivers the highest quality. Now you're ready. Awesome, yes **OSOM®**.

For more information call 800 332 1042 or visit us at www.genzymediagnostics.com



Diagnostics



October 2010

VOLUME 5, NUMBER 1



CLINICAL

11 Toxicological Emergencies for the Urgent Care Physician

Poisonings are second only to motor vehicle accidents among causes of accidental death in the U.S. Certain toxicological emergencies are most likely to present to urgent care. Are you and your staff prepared to manage them? By Michael L. Epter, DO, FAAEM and Alicia Pilarski, DO

BOUNCEBACKS

23 The Case of a 51-year-old Man with Back Pain

A presenting complaint of new-onset back pain might raise a host of red flags in certain patients. But what about an otherwise healthy man with no significant medical history? How does one identify the concerning

patient without over-testing every person who walks in the door? By Jill C. Miller, MD, and Michael B. Weinstock, ME

IN THE NEXT ISSUE OF JUCM

Pain or swelling in the scrotum area can indicate a surgical emergency. Due to the location of the problem, it's not unusual for the patient's first stop to be an urgent care center. Fast and thorough assessment is especially important in younger men and boys.

WEB EXCLUSIVE

In the Beginning: Doc's In ERgent Care in Clermont, FL

How does a successful businesswoman with particular expertise in marketing ultimately find herself, several years post-medical school, opening an urgent care center? You can read Dr. Cheryl Durstein Decker's story only at *www.jucm.com*.

By Sally Michael

6 From the UCAOA Executive Director

DEPARTMENT

- **30** Insights in Images: Clinical Challenge
- 35 Abstracts in Urgent Care
- 39 Health Law
- **42** Occupational Medicine
- 43 Coding Q&A
- 48 Developing Data

CLASSIFIEDS

45 Career Opportunities

JUCM EDITOR-IN-CHIEF

Lee A. Resnick, MD Case Western Reserve University Department of Family Medicine Institute of Urgent Care Medicine

JUCM EDITORIAL BOARD

Jeffrey P. Collins, MD, MA Harvard Medical School; Massachusetts General Hospital

Tanise Edwards, MD, FAAEM Author/editor (Urgent Care Medicine)

William Gluckman, DO, MBA, FACEP, CPE, CPC St. Joseph's Regional Medical Center Paterson, NJ New Jersey Medical School

Nahum Kovalski, BSc, MDCM Terem Emergency Medical Centers

Peter Lamelas, MD, MBA, FACEP, FAAEP MD Now Urgent Care Medical Centers, Inc.

Melvin Lee, MD Urgent Cares of America; Raleigh Urgent Care Networks

Genevieve M. Messick, MD Immediate Health Associates

Marc R. Salzberg, MD, FACEP Stat Health Immediate Medical Care, PC

John Shufeldt, MD, JD, MBA, FACEP Shufeldt Consulting

Joseph Toscano, MD

San Ramon (CA) Regional Medical Center Urgent Care Center, Palo Alto (CA) Medical Foundation

Mark D. Wright, MD The University of Arizona

UCAOA BOARD OF DIRECTORS



Don Dillahunty, DO, MPH, President

J. Dale Key, Vice President Cindi Lang, RN, MS, Secretary Laurel Stoimenoff, Treasurer Jeff Collins, MD, MA, Director William Gluckman, DO, MBA, FACEP, CPE, CPC, Director Jimmy Hoppers, MD, Director Robert R. Kimball, MD, FCFP, Director Peter Lamelas, MD, MBA, Director Nathan Newman, MD, FAAFP, Director Marc R. Salzberg, MD, FACEP, Director Lou Ellen Horwitz, MA, Executive Director

JUCM The Journal of Urgent Care Medicine (*www.jucm.com*) is published through a partnership between Braveheart Publishing (*www.braveheart-group.com*) and the Urgent Care Association of America (*www.ucaoa.ora*).

JUCM ADVISORY BOARD

Michelle H. Biros, MD, MS University of Minnesota

Kenneth V. Iserson, MD, MBA, FACEP, FAAEM

The University of Arizona

Gary M. Klein, MD, MPH, MBA, CHS-V, FAADM mEDhealth advisors; Military Health Systems, Department of Defense

Benson S. Munger, PhD The University of Arizona

Emory Petrack, MD, FAAP Petrack Consulting, Inc.; Fairview Hospital

Hillcrest Hospital Cleveland, OH

Peter Rosen, MD Harvard Medical School

David Rosenberg, MD, MPH University Hospitals Medical Practices Case Western Reserve University School of Medicine

Martin A. Samuels, MD, DSc (hon), FAAN, MACP

Harvard Medical School

Kurt C. Stange, MD, PhD Case Western Reserve University Robin M. Weinick, PhD RAND JUCM

EDITOR-IN-CHIEF Lee A. Resnick, MD editor@jucm.com

EDITOR J. Harris Fleming, Jr. hfleming@jucm.com

CONTRIBUTING EDITORS

Nahum Kovalski, BSc, MDCM Frank Leone, MBA, MPH John Shufeldt, MD, JD, MBA, FACEP David Stern, MD, CPC

ART DIRECTOR Tom DePrenda tdeprenda@jucm.com

BRAVEHEART

PUBLISHING

65 North Franklin Turnpike, Second Floor, Ramsey NJ 07446

PUBLISHERS Peter Murphy

pmurphy@braveheart-group.com (201) 529-4020

Stuart Williams swilliams@braveheart-group.com (201) 529-4004

Mission Statement

JUCM The Journal of Urgent Care Medicine supports the evolution of urgent care medicine by creating content that addresses both the clinical practice of urgent care medicine and the practice management challenges of keeping pace with an ever-changing healthcare marketplace. As the Official Publication of the Urgent Care Association of America, JUCM seeks to provide a forum for the exchange of ideas and to expand on the core competencies of urgent care medicine as they apply to physicians, physician assistants, and nurse practitioners.

JUCM The Journal of Urgent Care Medicine (JUCM) makes every effort to select authors who are knowledgeable in their fields. However, JUCM does not warrant the expertise of any author in a particular field, nor is it responsible for any statements by such authors. The opinions expressed in the articles and columns are those of the authors, do not imply endorsement of advertised products, and do not necessarily reflect the opinions or recommendations of Braveheart Publishing or the editors and staff of JUCM. Any procedures, medications, or other courses of diagnosis or treatment discussed or suggested by authors should not be used by clinicians without evaluation of their patients' conditions and possible contraindications or dangers in use, review of any applicable manufacturer's product information, and comparison with the recommendations of other authorities.

JUCM (ISSN 1938-002X) printed edition is published monthly except for August for \$50.00 by Bravherat foroup LLC, 65 North Franklin Turpike, Second Floor, Ramsey, NJ 07446. JUCM is pending periodical status at Mahwah Postal Annex, 46 Industrial Drive, Mahwah, NJ 07430 and additional mailing offices. POSTMASTER: Send address changes to Braveheart Group LLC, 65 North Franklin Turnpike, Second Floor, Ramsey NJ 07446.



Get the digital x-ray system that's just right.

If you've been hungry for digital x-ray that's not too big and not too small, now you're golden. Because Fujifilm – the worldwide leader in digital x-ray – has hospital-quality CR and DR solutions with the ease-of-use, speed and price to make every private practice feel comfortable.



So tell us your story and we'll match your workflow and imaging requirements with digital x-ray that's perfect for you. Then you'll live happily ever after. Call 1-866-879-0006 or visit www.fujiprivatepractice.com.





FROM THE EXECUTIVE DIRECTOR

Astonishing

LOU ELLEN HORWITZ, MA

eeeeeeere's fall! School physicals, flu season, indoor home improvement project injuries.... Can slipping on ice and minor frostbite be far away? Ah, the busy season!

From what I am hearing from all of you across the country, 2010 has been a mixed bag, thus far. Some centers are so busy they can hardly breathe, while others had a quiet first quarter since influenza was comparatively tame, and still weren't sure what the summer would bring as of our spring convention.

Some centers are opening their fourth (or 24th) locations, and the principals haven't seen their families in daylight hours for months. Others are facing the challenge of being the first urgent care center in their area, and are struggling to educate the community on what urgent care is all about.

It's hard to know who has it better.

Most of you are also fighting misconceptions about what you do, who you are "stealing" patients from, whether your center has any impact on the ED or not, the shifting sands of state regulations, and mixed messages (to both you and your patients) from insurance companies.

Everyone wants to know what "healthcare reform" is going to mean, and no one does. And yet, urgent care is in the news now, every single day, so...we must be doing some things correctly.

But how did we get here?

Before you think you are in for a "history of urgent care" lecture (which cannot be done anyway, as our origins are shrouded in mystery!) let me be clearer: Why are you and your staff (and your families, by extension), and all of us in the UCAOA offices, swimming in this urgent care pool at all?

Did you know that the Statue of Liberty was almost not completed because the U.S. couldn't raise our half of the funds to pay for the base and pedestal? An astonishing



Lou Ellen Horwitz is executive director of the Urgent Care Association of America. She may be contacted at *lhorwitz@ucaoa.org*.

"In the day-to-day, you have to find it in the one-to-one."

120,000 contributions, most for under \$1 (yes, that's one dollar) finally combined to reach the necessary \$100,000.

Before you dismiss that little anecdote as a complete non sequitur, let me explain; the story strikes me as similar to how urgent care has gotten where it is today. There are a lot of you, and most of your businesses are small. *But*, you are willing to take what you have and put it toward the common good, and little by little, fairly quietly, you are building something that is starting to get noticed by the rest of the country. That's a pretty cool thing to be a part of.

It can be hard to see from your individual positions, though. Especially at the end of a long day, or after a tough phone call, or a frustrating negotiation with a system seemingly designed to thwart your success.

At one end, you are that brand new center and just hoping against hope that someone is going to pull into your parking lot. At the other end you are just hoping the phone will stop ringing long enough for you to catch up on your email or charting. Yet, you continue.

Somewhere in each of you there is a desire to be part of something unique, important, and impactful. In the day-today, you have to find that in the one-on-one. Making a difference in the life of a patient—be it in the exam room, or with a billing question, or via a constructive chat with one of your staff. All those little differences are your contributions to our Statue of Liberty.

Don't stop. Collectively, you are starting to get noticed for what you have quietly been building for years. And one day, it is going to be astonishing (if it isn't already).

Pay at the Pump changed the way people pay for gas.

Today, gas stations would lose customers to the competition if they didn't offer this convenience.

What makes you think your urgent care is any different?



InstyMeds is changing the way patients receive on-site prescriptions.



InstyMeds is a **fully automated** physician dispensing system.

- * Labels medications
- * Processes payments
- * Performs triple bar code safety check
- * Dispenses directly to patient



Change is good.

Enhance Patient Care

Increase Revenues

Gain a Competitive Edge

Start offering the convenience of on-site prescription medications to patients today.

Don't miss out and lose to the competition.



www.InstyMeds.com



Visit booth #802 at the Fall UCAOA Conference for details.

We Make Patients Better, Quicker!™



JUCM CONTRIBUTORS

A n 8-year-old boy. A 55-year-old man. A 24-year-old woman living at home with her parents. A 22-year-old college student. Disparate patients with one thing in common: Each is suffering the effects of intoxication after ingesting substances readily at their disposal. Those substances may be medications commonly found in the average home, or they may be recreational drugs.

Once these patients walk through your door, you may not have much time to figure it out, and they may not be able to assist you in gathering evidence. Quick action on your part, whether that means acute decontamination or a quick workup while waiting for transport to the ED, can be the determining factor in the patient's survival.

In Toxicological Emergencies for the Urgent Care Physician (page 11), **Michael L. Epter, DO, FAAEM** and **Alicia Pilarski, DO** walk us through



the scenarios described above, as well as a couple more.

Dr. Epter is an assistant professor and the director of the Emergency Medicine Residency Program at the University of Nevada, as well the president of the Nevada Chapter of the American Academy of Emergency Medicine. In addition to resident and medical student education, he has a strong interest in orthopedics and toxicology.

Dr. Pilarski is an assistant professor in the Department of Emergency Medicine at the Medical College of Wisconsin, Froedtert Hospital, Milwaukee, WI, as well as the chair of the Membership Committee for the Young Physicians Section of the American Academy of Emergency Medicine. She shares Dr. Epter's commitment to resident and medical student education, and is also keenly interested in critical care in the ED and management of syncope.



A case-based approach is also employed in the latest installment of the Bouncebacks series. This month, **Jill C. Miller, MD** and **Michael B. Wein**-

stock, MD recount the case of a 51-year-old man who presented with back pain. There's nothing out of the ordinary in his history, so where would you draw the line between a thorough exam and unnecessary tests? Dr. Miller is senior clinical instructor at Case Western Reserve University School of Medicine and is board certified in internal medicine. She practices urgent care with University Hospitals Medical Practices in Cleveland, OH. Dr. Weinstock is clinical assistant professor of emergency medicine at The Ohio State University School of Medicine, as well as a practitioner in the Mt. Carmel St. Ann's Emergency Department in Columbus, OH.

Finally, in an article available only at *www.jucm.com*, **Sally Michael** shares the story of a physician whose experience in business before answering the call to practice medicine proved to be invaluable asset in founding Doc's In ERgent Care in Clermont, FL.

The article is part of the In the Beginning series, in which we look at the lessons learned by entrepreneurs who have taken the initiative to start up a new urgent care center.

Ms. Michael is communications director for The Lohman Group, Inc. in Falls Church, VA. A lifelong communications professional, she also directed the largest HIV/AIDS program in Virginia in the late 1990s.

Also in this issue:

Nahum Kovalski, BSc, MDCM reviews new abstracts on diagnostic imaging for head injury, causes and treatment of cellulitis, the use of alteplase after onset of ischemic stroke, the American Academy of Pediatrics' revised clinical report on head lice, and other current topics relevant to urgent care.

John Shufeldt, MD, JD, MBA, FACEP manages to find the rare space where the famed Miracle on the Hudson flight intersects with a Van Halen concert, producing an important lesson on the value of checklists and preparation in the urgent care center.

Frank Leone, MBA, MPH offers rationale for his belief that "just say no" is a good policy where cold calls to pitch urgent care occupational medicine services are concerned.

David Stern, MD, CPC illuminates the new changes in the ICD-9 code set.

As we begin our fifth year of publication, we're as eager as ever to expand our roster of outstanding contributors. If you'd like to be one of them, drop a quick note to our editor-in-chief, **Lee A. Resnick, MD**, at *editor@jucm.com*.

To Subscribe to JUCM

JUCM is distributed on a complimentary basis to medical practitioners—physicians, physician assistants, and nurse practitioners—working in urgent care practice settings in the United States. If you would like to subscribe, please log on to *www.jucm.com* and click on "Free Subcription."

To Find Urgent Care Job Listings

If you would like to find out about job openings in the field of urgent care, or would like to place a job listing, log on to *www.jucm.com* and click on "Urgent Care Job Search."



JUCM CONTRIBUTORS

A Note of Thanks to Our Peer Reviewers

verybody knows the quarterback's name; he throws the touchdowns and gets the endorsements. Take away the linemen who make sure he has the time to deliver the ball before being crushed by a 350-pound defensive tackle, though, and you'd be hard pressed to find willing candidates to fill the position.

JUCM readers know the names of all the authors who contribute articles—they're literally right there in black and white but there's a growing list of clinicians who contribute behind the scenes by participating on our peer-review panel.

The peer-review process is not a complicated one, but it's an integral part of our mission to publish content that is relevant to the way you practice, clear in the way procedures are described, and free of even a hint of commercial bias. Participation requires

clinical acumen, critical thinking, and a desire to help boost the level of discourse in the urgent care arena without being credited with an assist.

We do not share with our authors or readers the names of individuals who have reviewed a particular article (nor do we share the names of authors with the reviewers until publication; the process works best if it's "double-blind"). However, we would be remiss if we did not publicly thank our reviewers—all of whom are busy practitioners and/or academics who have no trouble filling the hours in a day—for making time to contribute in this way.

We are grateful to the following individuals for sharing their time and expertise—some on more than one occasion—in reviewing articles that appeared in Volume 4 (October 2009 through September 2010) of *JUCM*:

Ed Boudreau, DO, FACEP Jeffrey P. Collins, MD, MA Rajesh Davit, MD Tanise I. Edwards, MD, FAAEM Ronald J. Ellis, DO, FACOEP, FACEP William Gluckman, DO, MBA, FACEP Akila Iyer, MD Peter Lamelas, MD, MBA, FAAEP Melvin Lee, MD Kevin McKee, DO, MS Michael D. McMunn, APRN FNP-C Genevieve M. Messick. MD Michael S. Miller DO, FACOS, FAPWCA, CWS Matthew P. Mullen, MD Brian Roberts. MD Mark Salzberg, MD, FACEP Shailendra Saxena, MD, PhD Joseph Toscano, MD Adam Wineinger, MD Mark D. Wright, MD Donald Yeatts, DDS, MD

If you would like to join our panel of peer reviewers, please email Harris Fleming, editor of *JUCM*, at *hfleming@jucm.com*.

Take the complex out of Moderately Complex CBC testing!

FREE Moderately Complex upgrade program Contact us to find out more...

For a limited time, receive FREE CLIA Moderately Complex consultation, a \$700 value, with the purchase of a QBC STAR hematology analyzer. Our certification consultant will guide you through every step of the certification process.

The STAR system makes CBC testing easy with unrivaled features designed for the physician's office point-of-care environment:

- 9 most requested hematologic parameters
- Uses either capillary or venous samples
- Easy to use with minimal training
- Small and compact
- Eliminates liquid reagents







For more information: 814-692-7661 jucm0610@qbcdiag.com www.qbcdiagnostics.com

Form No. 042 Rev. E

Clinical

Toxicological Emergencies for the Urgent Care Physician

Urgent message: Several specific toxicological emergencies are most likely to be encountered in the urgent care setting. Prompt recognition of their clinical presentation, understanding the pathophysiology/ natural disease progression, and initiation of treatment are critical factors in decreasing morbidity (and potential mortality) in these cases.

Michael L. Epter, DO, FAAEM and Alicia Pilarski, DO

Introduction

eginning in 2004, poisonings rank second to motor vehicle accidents as the leading cause of accidental death in the U.S., with unintentional ingestions constituting the largest component of poisoning deaths.¹ The most common fatal ingestants included sedative hypnotics/antipsychotics, opioids, antidepressants, cardiovascular drugs, acetaminophen (with or without combinations), alcohols, and street drugs/stimulants.²

Utilizing a case-based format, this article will seek to:

- formulate general man- © istockphoto.com agement guidelines for evaluation and treatment of toxicologic emergencies
- appraise evidence-based recommendations for acute decontamination

(e.g., asymptomatic and benign to fatal), management of these patients in the urgent care setting needs to prompt and selective, with the evaluation of all patients immediately upon arrival.

- describe and differentiate among common ingestions and drugs of abuse
- demonstrate the role of initial laboratory tests and radiographs in the management of these patients
- provide clinical pearls and mnemonics to aid in identification of commonly encountered poisons.

Urgent Care Management

Because the natural history of ingestions has a wide and variable clinical presentation with dynamic changes in a patient's status



| Table 1. Acutely | Poisoned Patient: General Management Guidelines | | | | |
|------------------|---|--|--|--|--|
| A-B-C-D-E-F | A: Airway – ensure airway is protected B: Breathing – provide supplemental oxygen as needed and ensure adequate ventilation C: Circulation – ensure adequate perfusion; initiate IV therapy with NS bolus (20 cc/kg in children); multiple boluses may be required for hypotensive patients D: Decontamination – administer activated charcoal (AC) for most ingestions unless otherwise contraindicated (1g/kg; 60-90g for most adults) E: ECG – evaluate for any dysrhythmias; treat as appropriate F: Fingerstick – assess for hypoglycemia; treat if indicated | | | | |
| Monitor | Place patient on cardiac monitor; assess vitals frequently | | | | |
| Seizures | Avoid secondary insult (e.g., aspiration, trauma), provide supple- mental oxygen, benzodiazepines if available | | | | |
| Miscellaneous | Expose patient to assess for secondary injury (e.g., trauma) Assess for suicidal intent Administer specific antidote if available and the patient is clinically toxic (e.g., naloxone for opiate intoxication, sodium bicarbonate for patients intoxicated with tricyclic antidepressants) | | | | |

emy of Pediatrics, which recommended against use of IS as a routine home treatment following ingestion, as well as for disposal of ipecac in the home.⁴

There are several complications involved with evoked emesis, including aspiration, airway compromise, and injury to the esophagus.

A 2005 position paper from the American Academy of Clinical Toxicology/European Association of Poisons Centres and Clinical Toxicologists stated that IS should not be administered routinely to poisoned patients and to consider ipecac only in an alert, conscious patient who has ingested a potentially toxic amount of a poison within the past 60 minutes.⁵

Absolute contraindications include nontoxic/acid/alkali/hydrocarbon/ sharp object ingestions, as well as use in patients who are altered/comatose,

This assumes management is appropriate for a given urgent care center, and will vary according to availability of resources (e.g., lab support, staff personnel).

Patients who present with or develop altered mental status (e.g., Glasgow Coma Scale score ≤14, confusion, and agitation), abnormal vital signs, suicidal ideation, repeated vomiting, abnormal ECG findings, or those who will require extended observation require immediate transfer to the emergency department.

In contrast, most alert, stable patients can remain in a clinic setting safely as management decisions are being made.

Consultation with a local/regional Poison Control Center (1-800-222-1222) can aid in the evaluation/disposition of these patients.

For those patients with confirmed/suspected intentional ingestions, clinicians should make disposition decisions in coordination with a psychiatric consultant.

Acute Decontamination

Ipecac syrup

Ipecac syrup (IS) has, historically, been a mainstay of gastrointestinal (GI) decontamination. However, current literature does not favor the use of induced emesis due to the low benefit-to-risk ratio coupled with significant contraindications and adverse effects of its administration.³ This notion was furthered by the American Acad-

actively vomiting, have no protective airway reflex, have known/suspected increased intracranial pressure, are pregnant, within hypertensive crisis, and/or expected to deteriorate.

Activated charcoal

Activated charcoal (AC) is the most common method of GI decontamination (recommended dosage: 1 g/kg) in poisoned patients.⁶ Toxins absorb to AC in the small intestine and then are excreted.

Exceptions include alcohols, lithium, acids/alkalis, pesticides, hydrocarbons, iron, arsenic, and other small, ionized and water-soluble compounds.

In situations where multiple co-ingestants may be present (including corrosives), AC should still be given if there is a risk of systemic toxicity.

AC is contraindicated in patients who have no bowel sounds, risk for GI perforation/hemorrhage, active vomiting, loss of protective airway reflexes, or when endoscopic visualization is anticipated.

If a patient is obtunded, the airway must first be secured; then AC can be administered through an orogastric or nasogastric tube.

Avoid using cathartics mixed with the activated charcoal, since electrolyte imbalances can occur.

General management guidelines for the acutely poisoned patient are described in Table 1.

Case #1

An 8-year-old male presents with a complaint of blood-tinged vomiting. Mom was tending to her newborn baby when he began to develop these symptoms.

Iron toxicity

Iron overdose is a common and potentially fatal ingestion in two patient populations: children and expectant mothers.

Iron toxicity is common in children due to an iron tablet's close resemblance to candy, and the lack of recognition by the caretaker of iron as a poison.⁷ Pregnant females also are at higher risk for iron toxicity, given the recommendation of utilizing prenatal vitamins (which contain iron) to promote embryonic development.

The primary organ systems involved in iron toxicity include the gastrointestinal and cardiovascular

| Table 2. Ferrous Salt–Iron Content Conversion Chart | | | | | |
|---|--------------------------|--|--|--|--|
| Salt | % elemental iron content | | | | |
| Sulfate (most common preparation) | 20% | | | | |
| Gluconate | 12% | | | | |
| Fumarate | 33% | | | | |
| Children's chewable tablets | 18 mg/tablet | | | | |

| Table 3. Determination of Iron Toxicity Based on Elemental Iron Ingested | | | | |
|---|-------------|--|--|--|
| Non-toxic | <20 mg/kg | | | |
| Mild to moderate toxicity | 20-60 mg/kg | | | |
| Severe toxicity | >60 mg/kg | | | |

system, but it can also affect other organ systems as a re-

www.jucm.com

JUCM The Journal of Urgent Care Medicine | October 2010 13



THE WOOD Insurance Group

The Wood Insurance Group, a leading national insurance underwriter, offers significantly discounted, competitively priced **Medical Professional Liability Insurance** for **Urgent Care Medicine**. We have been serving the Urgent Care community for over 20 years, and our UCM products were designed specifically for Urgent Care Clinics.

Contact Us at:

4835 East Cactus Road, Suite 440 Scottsdale, Arizona 85254 (800) 695-0219 • Fax (602) 230-8207 David Wood at Ext 270 E-mail: davidw@woodinsurancegroup.com

Urgent Care Clinic Medical Professional Liability Insurance

Our Total Quality Approach includes:

Preferred Coverage Features

- Per visit rating (type & number)
- Prior Acts Coverage
- Defense outside the limit
- Unlimited Tail available
- Exclusive "Best Practice" Discounts
- Protects the Clinic and Providers
- Exceptional Service Standards
 - Easy application process
 - Risk Mgmt/Educational support
 - Fast turnaround on policy changes
 - Rapid response claim service

sult of metabolic acidosis.

Within the GI system, iron is directly toxic due to its corrosive effect on the stomach, which can lead to vomiting, diarrhea, and GI bleeding. Hepatotoxicity results from free radical production and oxidative damage.⁸

In the cardiovascular system, iron directly damages blood vessels, causes vasodilatation, and blocks oxidative phosphorylation.

In addition, iron is a negative inotrope, and directly toxic to the myocardium. Metabolic acidosis is produced through lactic acid production (secondary to interference of oxidative phosphorylation and hypotension) and through the conversion of iron from the ferrous state (Fe²⁺) to the ferric state (Fe³⁺), which releases a hydrogen ion (see **Table 2**).⁷

To calculate the amount of elemental iron ingested, the following formula can be utilized:

(# tabs ingested) x (mg iron
$$\frac{salts}{tab}$$
) x (% elemental iron)
patient weight (kg)

For example, consider the 8-year-old boy described in this case. He weighed 30 kg, and ingested 20 tablets of 325 mg ferrous sulfate tablets. Therefore, applying the formula would yield the following:

$$\frac{(20) \times (325) \times (20\%)}{30 (kq)} = 43 \frac{mg}{kg}$$
 of elemental iron ingested

(Note, however, that if the patient is pregnant, prepregnancy weight should be used in the calculation.⁷)

In general, level of iron toxicity can be determined by the amount of elemental iron ingested (**Table 3**).

Other diagnostic modalities that can assist in iron toxicity include an electrolyte panel to evaluate for anion gap metabolic acidosis (AGA) and abdominal radiographs to evaluate for radiopaque pill fragments. Radiographs can be helpful in the acute setting when the ingestion is unknown; however, their yield is inversely proportional to time from ingestion. A negative x-ray does not exclude a possible ingestion. (See **Table 4** for radiopaque compounds on x-ray).

Management follows standard protocol (see Table 1), and includes decontamination if other co-ingestants are suspected. Supportive management of hypotension with IV fluids and treatment of nausea and vomiting are the major cornerstones of initial management. Definitive management includes deferoxamine; a published consensus guideline recommends that all patients with \geq 4 episodes of vomiting, ingestion of 40 mg/kg of elemental iron, and/or suspected toxic ingestion should be immediately transferred to the nearest ED.⁷

The following questions should be answered if iron toxicity is suspected:

- 1. Any history of emesis?
- 2. How many episodes of emesis? (More than four episodes of emesis suggests systemic toxicity.)
- 3. What type of iron was ingested (sulfate, fumarate, gluconate) and in what form (e.g., tablet/liquid/ chewables)?

Case #2

A 55-year-old male presents with left shoulder pain after a lifting injury. He has been taking a pain reliever for the last two days without any relief. The patient presents to the clinic for a stronger pain medication, but also complains of "ringing in his ears" and nausea for the last few hours.

Salicylate toxicity

Salicylates (i.e., aspirin, methyl salicylate) are commonly used for analgesia, but also as antipyretic, anti-inflammatory, and anti-platelet agents, and are easily accessible to the general public.

Salicylate poisoning can be either acute or chronic in nature, and clinicians must maintain a high index of suspicion in these patients. In 2004, there were over 21,000 aspirin and non-aspirin salicylate exposures reported to U.S. poison centers. Of those, 43 cases resulted in death and 12,968 patients required hospital treatment.⁹

Systemic effects occur secondary to inhibition of oxidative phosphorylation, direct stimulation of the central respiratory center, GI irritation, and increased capillary and pulmonary endothelial permeability. This leads to the classic findings of a respiratory alkalosis with a metabolic acidosis, hyperventilation, GI effects (e.g., vomiting, GI bleed), hypotension, altered mental status, seizures, and kidney and liver damage.

Patients may also complain of tinnitus, which may be an early indicator of CNS toxicity.⁹ Chronic toxicity is most commonly seen in the elderly population due to declining renal function and utilization of multiple medications that may contain aspirin. It is characterized by a non-specific presentation, and can be confused with a sepsis syndrome, dementia/psychosis, and pulmonary edema.

Acute management is supportive (**Table 1**), and immediate transfer to an ED is indicated if >150mg/kg of aspirin is ingested, and/or the patient is clinically toxic.



Pfizer Helpful Answers can help your patients without prescription coverage get the medicines they need.

No matter their age or income, your patients without prescription coverage can count on us for help. We offer over 100 Pfizer medicines for free or at a savings, and connect patients with the Partnership for Prescription Assistance (PPA) to get help paying for medicines not made by Pfizer. Eligible patients can receive medicines soon after applying, get continuous refills, and easily re-enroll each year. Talk to your Pfizer representative about Pfizer Helpful Answers.

Call 1-866-706-2400 or visit www.PfizerHelpfulAnswers.com



In addition to supportive treatment, the patient should be decontaminated with activated charcoal (1 g/kg). The patient will need immediate transfer to a higher level of care for the administration of sodium bicarbonate to help alkalinize the urine. This helps facilitate excretion of salicylate, while also helping to prevent absorption into organ tissues (i.e., the central nervous system [CNS]).

Diagnosis of salicylate toxicity must also include the possibility of co-ingestants. An electrolyte panel will show an AGA—specifically, a mixed respiratory alkalosis with metabolic acidosis; however, this is best displayed on ABG.

Glucose may be decreased and the patient may also have hyperkalemia and renal insufficiency/failure secondary to the direct and indirect effects on the renal system.

In chronic ingestions, a CBC may show anemia from an underlying GI bleed. A chest x-ray should be obtained if the patient has any respiratory symptoms and/or signs of pulmonary edema.

Obtain an ECG for any possible dysrhythmias, especially to evaluate for any changes related to hyperkalemia.

The following clinical questions should be answered if salicylate toxicity is suspected:

- 1. How much salicylate was ingested?
- 2. Does the patient have tinnitus?
- 3. Is the patient tachypneic (compensation for acidosis)?

Case #3

A 24-year-old female presents to the clinic after her mother found her lying on the ground and vomiting. The patient admits to taking a large quantity of pills that were found in the medicine cabinet.

Non-steroidal anti-inflammatory drug (NSAID) toxicity

Similar to aspirin, NSAIDs are widely available and utilized for a variety of conditions, rendering them common ingestants. Over 107,000 case mentions due to NSAID ingestions were reported to Poison Control Centers in 2008.²

Drug absorption is rapid and will produce effects within two hours of taking the medication.

The effects of NSAIDs are due to competitive inhibition of the cyclooxygenase enzyme involved in prostaglandin synthesis. In an overdose, these effects become exaggerated and eventually impair the GI, renal, hepatic, and central nervous systems.

16 JUCM The Journal of Urgent Care Medicine | October 2010

www.jucm.com

Get connected-and stay connected.



Let the 2010/2011 Urgent Care Buyer's Guide connect you with other urgent care stakeholders no matter where you are. The enhanced electronic version is



available at *www.jucm.com*; just click on the 2010/2011 Urgent Care Buyer's Guide button.Or, go directly to *www.jucm.com/buyersguide*.You'll find all the resources in this book (and then some), organized by category or searchable by key word. Patients most commonly present with GI symptoms (e.g., abdominal pain, vomiting, GI bleed) but can also have CNS depression and seizures, depending on the severity of ingestion and/or class of drug ingested (e.g., mefenamic acid).¹⁰

Patients with a history of GI bleed, peptic ulcer disease, and/or alcohol abuse are at greatest risk for developing an acute GI bleed—the most common cause of mortality in such cases. Elderly patients are also at higher risk for toxicity secondary to a decreased baseline renal function. An electrolyte panel may help to determine the baseline renal function, as well as any electrolyte abnormalities and AGA.

Most patients will improve with supportive care (**Table 1**), and ingestions of less than 100 mg/kg are unlikely to result in toxicity. The patient should be transferred if she is clinically toxic (e.g. GI, renal, hepatic, CNS dysfunction) or if reported ingestion of ibuprofen is >400 mg/kg, since the patient may require hemodialysis for definitive removal of the agent.¹⁰

The following clinical questions should be answered if NSAID toxicity is suspected:

- 1. How many pills were taken and what strength were the tablets?
- 2. Does the patient have any melena/bright red blood per rectum/hematemesis?
- 3. Does the patient have a history of baseline kidney dysfunction?

Case #4

A 30-year-old male presents complaining of nausea, vomiting, and abdominal pain. He states he took "some pills" last night with heavy amounts of alcohol in an attempt to commit suicide.

Acetaminophen toxicity

Acetaminophen (APAP) toxicity is one of the most common causes of potentially toxic ingestions, and alone or in combination therapy accounts for >161,000 case mentions reported to U.S. Poison Centers in 2008. Over half of all deaths attributed to analgesics are due to APAP.²

APAP toxicity is the leading cause of acute liver failure in western countries and contributes to the majority of admissions to liver transplant units.¹¹ Acetaminophen is metabolized primarily in the liver into sulfate and glucuronide conjugates, which are nontoxic and excreted in the urine.



A shortage of doctors can really put the 'urgent' in urgent care.

We Staff, We Care

Are you finding it's more than your patients that require immediate attention? Cover short-term vacancies by turning to Staff Care for urgent-care healthcare professionals. Ensure quality care as you address your "urgent" needs.

The Leader in Locum Tenens Staffing®

www.staffcare.com 800-685-2272

We provide short and long-term options in all major disciplines.





We've earned The Joint Commission's Gold Seal of Approval™

| Table 4. Must-know Mnemonics | | | | | |
|---------------------------------------|---|---|--|--|--|
| Compound | Mnemonic | | | | |
| Radiopaque substances on x-ray | CHIPES C: Calcium, cocaine, condoms, chloral hydrate H: Heavy metals I: Iron, iodide P: Psychotropics, bezoar E: Enteric coated pills S: Solvents (CCl ₄) | | | | |
| Cholinergic toxicity | DUMBBELS D: Diarrhea U: Urination M: Miosis B: Bronchospasm, bronchorrhea B: Bradycardia E: Emesis L: Lacrimation S: Salivation, seizure | | | | |
| Anion gap metabolic acidosis - AGA | | | | | |
| Anticholinergic toxicity | "Hot as a hare" "Blind as a bat" "Dry as a bone" "Mad as a hatter" "Red as a beet" | Hyperthermia Mydriasis Dry mucus membranes, decreased sweating Mental status changes Skin flushing | | | |

| Table 5. Predicted Effect Based on QRS Duration ¹⁵ | | | | |
|---|--|--|--|--|
| QRS Duration | Clinical effect | | | |
| <100 msec No significant clinical toxicity | | | | |
| >100 msec | 1/3 will have seizures; 14% ventricular dysrhythmias | | | |
| >160 msec | 1/2 will have ventricular dysrhythmias | | | |

A small percentage is metabolized by the cytochrome P-450 system into N-acetyl-p-benzoquinone imine (NAPQI), which is then reduced from this toxic form by glutathione into a nontoxic conjugate.

In overdose situations, the sulfation and glucuronidation pathways become saturated and the pathway shifts to the cytochrome P-450 system. This results in increasing amounts of NAPQI, which in turn depletes glutathione stores. Once the glutathione supply is depleted, the NAPQI compound becomes abundant and causes intracellular damage, primarily in hepatocellular cells.¹¹

There are four stages of acute APAP toxicity:

- 1. 0-24 hours: GI irritation (e.g., nausea, vomiting, abdominal pain)
- 2. 24-48 hours: resolution of GI symptoms with elevation of liver function tests
- 3. 48-96 hours: severe hepatic dysfunction (coagulopathy, acidosis, hypoglycemia, cerebral edema, and death can occur in this stage)
- 4. 5-14 days: recovery.

In patients with APAP ingestion, the most reliable time of ingestion must be determined. If unclear, the earliest time of ingestion should be utilized or corroborated with others (e.g., family). This will help with the assessment of the need for antidote administration when the patient is transferred to the ED.

Treatment of acute APAP toxicity involves supportive management (**Table** 1), as well as decontamination with charcoal and its antidote, N-acetylcysteine (NAC). NAC is a precursor for glutathione, which helps reduce NAPQI to a non-toxic substance and decrease hepatotoxicity.

In patients with a suspected or confirmed APAP ingestion (≥150 mg/kg), immediate transfer to the ED should be initiated, since lab testing and possible NAC administration may be warranted.

Because APAP is a common co-ingestant and has potentially devastating he-

patotoxic effects, APAP ingestion should be considered in all patients presenting to urgent care centers with drug ingestion of any kind. Rates of potentially hepatotoxic levels without history of ingestion have been found to be 0.3% even in patients without history of ingestion.¹²

Subacute/chronic toxicity should also be suspected in those who have risk factors for hepatotoxicity (e.g., EtOH consumption) and consume >4g/d since APAP is a component of numerous medications.¹³

The following clinical questions should be answered if acetaminophen toxicity is suspected:

- 1. What time did the ingestion occur?
- 2. How much acetaminophen was ingested (toxic dose in both children and adults is ≥150mg/kg)?
- 3. What form of acetaminophen was ingested (e.g., tablet/liquid/chewable/sustained release)?

Case #5

A 65-year-old female with a history of chronic neuropathy presents after seizure. Her husband reports she has had episodes of confusion and sometimes takes extra doses of her medications.

Tricyclic antidepressants

Antidepressants are the third most common cause of fatalities due to ingestion; tricyclic antidepressants (TCAs) account for >11,000 case mentions to U.S. Poison Centers.² The resurgence of TCAs may in part be due to treatment of neuropathies, chronic pain, and refractory depression.

The mechanisms of action for TCAs are extensive; in an overdose, these effects are enhanced and lead to potentially deadly consequences, including catecholamine depletion and relative hypotension, anticholinergic effects, seizures, coma, and cardiac dysrhythmias/conduction disturbances.¹⁴

Management of these patients includes supportive care (**Table 1**), with emphasis on fluid resuscitation for hypotension. An ECG should be obtained immediately to evaluate for widening of the QRS, since this can predict the effects of the TCA poisoning better than serum concentrations.

Other findings on ECG include a terminal R wave in aVR >3mm, and R/S >0.7 in aVR,¹⁶ though life-threatening complications can occur in the absence of ECG abnormalities.

AC should be administered, and the patient should be started on sodium bicarbonate (1 to 2 mEq/kg) if the QRS measures >100 msec on ECG (**Table 5**).

These patients can decompensate rapidly; any suspicion of TCA ingestion in patients who are symptomatic should prompt immediate transfer to an ED. Benzodiazepines should be administered in patients who have seizure activity.¹⁴

The following clinical questions should be answered if tricyclic antidepressant toxicity is suspected: 1. How many tablets were ingested?

"GUARANTEED RESULTS FOR YOUR URGENT CARE CENTER"



JOHN SHUFELDT, MD, JD, MBA, FACEP Founder and former DED and Chairman of NextCare Urgent Care

480-221-8059

JSHUFELDT@SHUFELDTCONSULTING.COM

URGENT CARE CONSULTING

IMPROVE THE BOTTOM LINE

IMPROVE YOUR CENTER'S EFFICIENCY AND THROUGHPUT

> REDUCE YOUR MEDICAL MALPRACTICE RISK

> > 850

HEALTH PLAN CONTRACT REVIEW

FINANCIAL MODELING

COMPLIANCE PLAN REVIEW

POLICY AND RROCEDURE REVIEW

REVENUE CYCLE

MANAGEMENT ANALYSIS

PROPOSED NEW SITE ANALYSIS

WWW.SHUFELDTCONSULTING.COM



Piccolo rores

CLIA WAIVED

greater profitability is just a blood draw

Why send your revenue to the lab when you can do on-site chemistry analysis with the Piccolo Xpress?

away.

- On-the-spot lab results without the lab
- 3 easy steps, no special skills required
- Improve patient care and increase profits
- Quick & accurate diagnostics for:
 - General and occupational health screenings
 - Abdominal, kidney & liver disorders
 - Monitoring treatment & medications
 - Cardiac, muscle, bone, inflammation, pancreas and many, many more

For more information call 1.800.822.2947 or go to: www.abaxis.com/piccolouc

The Piccolo Xpress is the only analyzer to deliver a comprehensive CLIA waived chemistry menu:

| Comprehensive Metabolic Panel Basic Metabolic Panel Lipid Panel Lipid Panel Plus Liver Panel Plus General Chemistry 6 General Chemistry 13 Electrolyte Panel Kidney Check | ALB, ALP, ALT, AST, BUN, Ca, CI ⁻ , CRE, GLU, K ⁺ , Na ⁺ , TBIL, tCO ₂ , BUN, Ca, CI ⁻ , CRE, GLU, K ⁺ , Na ⁺ , tCO ₂ CHOL, CHOL/HDL [*] , HDL, LDL [*] , TRIG, VLDL [*] ALT, AST, CHOL, CHOL/HDL [*] , GLU, HDL, LDL [*] , TRIG, VLDL [*] ALB, ALP, ALT, AMY, AST, GGT, TBIL, TP ALT, AST, BUN, CRE, GGT, GLU ALB, ALP, ALT, AMY, AST, BUN, Ca, CRE, GGT, GLU, TBIL, TP, UA CI ⁻ , K ⁺ , Na ⁺ , tCO ₂ BUN, CRE | ΤP | |
|---|---|-------------|--|
| Renal Function Panel MetLyte 8 Panel | ALB, BUN, Ca, CI ⁻ , CRE, GLU, K ⁺ , Na ⁺ , PHOS, tCO ₂ BUN, CK, CI ⁻ , CRE, GLU, K ⁺ , Na ⁺ , tCO ₂ | *Calculated | |
| Hepatic Function Panel Basic Metabolic Panel Plus | ALB, ALP, ALT, AST, DBIL, TBIL, TP BUN, Ca, CI ⁻ , CRE, GLU, K ⁺ , Na ⁺ , tCO ₂ , Mg, Lactate Dehydrogena | ise | |

© 2009 Abaxis, Inc. 3240 Whipple Road, Union City, CA 94587 Piccolo Xpress is a trademark of Abaxis, Inc. 888-3314 R

- 2. Does the patient have any EKG changes?
- 3. Is there any seizure activity?

Case #6

A 22-year-old male was at a party in college and was found by some friends to be having hallucinations and acting inappropriately. The patient appears profusely diaphoretic and febrile. The patient had taken some "tablets" at the party.

Ecstasy (MDMA) ingestion

Ecstasy is an amphetamine-derived compound that is used primarily for its euphoric effects by teenagers and young adults. It works primarily by increasing the release of dopamine, norepinephrine, and serotonin while also inhibiting their re-uptake. This results in a sympathomimetic response which can produce the following effects:

- tachycardia
- hyperthermia
- anxiety
- diaphoresis
- cardiovascular instability.

In addition, serotonin syndrome can develop due to the increase in circulating serotonin. Symptoms of serotonin syndrome include CNS effects (e.g., altered mental status, hallucinations), autonomic effects (e.g., diaphoresis, hypertension, tachycardia), and neuromuscular instability (e.g., myoclonus, hyperreflexia), ultimately leading to life-threatening hyperthermia.¹⁷

Serotonin syndrome can be a life-threatening complication of ecstasy and drugs of abuse such as LSD or cocaine, as well as many commonly used over-the-counter drugs (e.g., Robitussin) and prescription medications (e.g., SSRIs, monoamine oxidase inhibitors, lithium). Having a high degree of suspicion is needed to help diagnose this clinical syndrome.

The patient should be transferred to the ED if any vital signs are abnormal (e.g., tachycardia, hypertension, and fever), or if you find muscle rigidity, seizures, and/or changes seen on ECG.

Primary treatment of ecstasy (stimulant) ingestion is supportive; however, management is focused on fluid resuscitation, prevention of seizures with benzodiazepines, and cooling the hyperthermic patient.

If the patient has overdosed, AC can be given to help increase absorption.

A secondary concern with ecstasy ingestion is rhabdomyolysis, which can lead to electrolyte abnormalities (e.g., hyperkalemia, hypocalcemia), cardiovascular compromise, renal insufficiency/failure, and death. Treatment of hyperthermia requires aggressive cooling measures to help decrease core temperature. Cooling modalities such as a cool mist fans, wet blankets, ice packs to the groin and axillae, and infusion of cool normal saline can help with the patient's temperature while awaiting transfer.

The following clinical questions should be answered if ecstasy (MDMA) ingestion toxicity is suspected:

- 1. Does the patient have a fever and/or sympathomimetic features?
- 2. Does the patient have myoclonus and/or hyper-reflexia?
- 3. What type, amount, and route of medication ingested?

Summary

The ability to quickly identify the substance and amount ingested by a patient who appears to be suffering the effects of toxicity is critical to quick action and subsequent positive outcomes. Typically, such patients can be treated effectively in the urgent care center, with transfer or follow-up referral employed as needed.

References

 Fingerhut LA, and Anderson RN. The three leading causes of injury mortality in the United States, 1999-2005. National Center for Health Statistics Health E-Stats, March 2008.
 Bronstein AC, Spyker DA, Cantilena LR Jr, et al. 2008 Annual Report of the American Association of Poison Control Centers' National Poison Data System (NPDS): 26th Annual Report. *Clin Toxicol.* 2009;47(10):911-1084.

3. Manoguerra AS, Cobaugh DJ. Guideline on the use of ipecac syrup in the out-of-hospital management of ingested poisons. *Clin Toxicol*. 2005;43(1):1-10.

4. Position paper: Ipecac syrup (2004). J Toxicol. 2004;42(2):133-143.

5. American Academy of Pediatrics Policy Statement. Poison treatment in the home. *Pediatrics*. 2003; 112:1182-1185.

6. Chyka PA, Seger D, Krenzelok EP, et al. Position paper: Single-dose activated charcoal. *Clin Toxicol.* 2005;43(2):61-87.

7. Manoguerra AS, Erdman AR, Booze LL, et al. Iron ingestion: an evidence-based consensus guideline for out-of-hospital management. *Clin Toxicol*. 2005;43(6):553-570.

8. Robertson A, Tenenbein M. Hepatotoxicity in acute iron poisoning. *Hum Exp Toxicol.* 2005;24(11):559-562.

9. O'Malley GF. Emergency department management of the salicylate-poisoned patient. *Emerg Med Clin North Am.* 2007;25(2):333-346; abstract viii.

10. Smolinske SC, Hall AH, Vandenberg SA, et al. Toxic effects of nonsteroidal anti-inflammatory drugs in overdose. An overview of recent evidence on clinical effects and doseresponse relationships. *Drug Saf.* 1990;5(4):252-274.

11. Fontana RJ. Acute liver failure including acetaminophen overdose. *Med Clin North Am.* 2008;92(4):761-794.

 Sporer KA, Khayam-Bashi H. Acetaminophen and salicylate serum levels in patients with suicidal ingestion or altered mental status. *Am J Emerg Med.* 1996;14(5):443-446.
 Rowden AK, Norvell J, Eldridge DL, et al. Acetaminophen poisoning. *Clin Lab Med.* 2006;26(1):49-65.

14. Woolf AD, Erdman AR, Nelson LS, et al. Tricyclic antidepressant poisoning: An evidencebased consensus guideline for out-of-hospital management. *Clin Toxicol*. 2007;45(3):203-233.

15. Boehnert MT, Lovejoy FH, Jr. Value of the QRS duration versus the serum drug level in predicting seizures and ventricular arrhythmias after an acute overdose of tricyclic antidepressants. N Engl J Med. 1985;313(8):474-479.

16. Liebelt EL, Francis PD, Woolf AD. ECG lead aVR versus QRS interval in predicting seizures and arrhythmias in acute tricyclic antidepressant toxicity. *Ann Emerg Med.* 1995;26(2):195-201.

17. Boyer EW, Shannon M. The serotonin syndrome. N Engl J Med. 2005;352(11):1112-1120.

Moving Cryosurgery into the 21st Century!





Significant Return on Investment. Most practices recover their entire investment in less than 6 months!

cryopen.

The CryoPen Cryosurgical System provides **Simple, Safe** and **Effective** cryosurgical treatment for common skin lesions without dangerous cryogenic gases or liquids. The CryoPen enables doctors to dramatically increase revenue while eliminating the need for expensive spray canisters typically required for cryogenic procedures.

- **Simple.** Non-technique dependent procedure for treatment of common skin lesions
- **Safe.** No more handling of dangerous cryogenic gases or liquids such as liquid nitrogen
- **Effective.** Pen-point precision with consistent freeze temperatures of -105 Celsius

CryoPen.com | 1-888-246-3928

Bouncebacks

The Case of a 51-year-old Man with Back Pain

In Bouncebacks, which appears periodically in JUCM, we provide the documentation of an actual patient encounter, discuss patient safety and risk management principles, and then reveal the patient's "bounceback" diagnosis.

Cases are adapted from the book Bouncebacks! Emergency Department Cases: ED Returns (2006, Anadem Publishing, www.anadem.com; also available at www.amazon.com and www.acep.org) by Michael B. Weinstock and Ryan Longstreth. The book includes 30 case presentations with risk management commentary by Gregory L. Henry, past president of The American College of Emergency Physicians, and discussions by other nationally recognized experts.

Jill C. Miller, MD and Michael B. Weinstock, MD

A 51-year-old Man with Back Pain

ost new third-year medical students can recite the "red flags" of back pain: extremes of age, fever, history of cancer, history of trauma, failure to improve after one month of therapy.

Few would fail to consider metastatic disease in a 64-yearold woman with a history of breast cancer and new-onset low back pain, but what about the 51-year-old male without a significant past medical history?

The following case forces us to consider some important questions: Can we effectively triage urgent care patients without an onslaught of unnecessary tests? Can we tease out the concerning patients and avoid missing life-threatening diagnoses?

Initial Visit

(Note: The following, as well as subsequent visit sum-

maries, is the actual documentation of the providers, including punctuation and spelling errors.)

CHIEF COMPLAINT: Back pain

HISTORY OF PRESENT ILLNESS (at 08:50):

This is an otherwise healthy 51 y/o male who presents with a three to four week history of waxing and waning lower back pain. He denies any definite injury prior to symptom onset. He denies saddle paresthesias, bowel or bladder incontinence, weakness or numbness in the arms or legs. No fever or IV drug abuse. No prior back surgery. No meds prior to arrival. No fever, vomiting, chest pain, dysuria, urinary

frequency, paresthesias.

PAST MEDICAL HISTORY/TRIAGE:

No private physician

| Vital Signs | | | | | | | | |
|-------------|-----------|-----|-------|------|------|-------|-----|------------|
| Time | Temp (°F) | Rt. | Pulse | Resp | Syst | Diast | Pos | Pain Scale |
| 08:15 | 96.8 | Т | 88 | 18 | 164 | 107 | 8 | 8 |

No known allergies.

Meds: The patient is not taking medications at this time No significant medical history.

No significant surgical history.

EXAM (at 08:52)

General: Well-appearing; well-nourished; A&O X 3, in no apparent distress

Head: Normocephalic; atraumatic.

Nose: The nose is normal in appearance without rhinorrhea

Abd: Non-distended, non-tender, soft, without rigidity, rebound or guarding

Back: There is pain with palpation musculature low back. No midline cervical/thoracic/lumbar sacral tenderness to palpation = + lipoma on lower T-spine

Neuro: Strength 5/5 for flexion and extension bilateral lower extremities, patellar DTR's normal X2, straight leg raise negative X2, sensation grossly intact bilateral lower extremities. No evidence of urinary incontinence

PROGRESS NOTES (at 09:05):

His blood pressure remained 160/100 on recheck. He has no chest pain, shortness of breath, or lateralizing weakness or paresthesias. I suspect this blood pressure elevation is due to acute pain. I have given him instructions on blood pressure and he is to follow-up with his physician in the next few days for a recheck of his blood pressure. He received ibuprofen 600mg at 09:04.

PROCEDURES:

Urine dip stick: WNL except: Trace protein

DIAGNOSIS:

LBP (Low back pain)

DISPOSITION:

Aftercare Instructions for LS strain and elevated blood pressure, prescriptions for ibuprofen and vicodin. Patient left the ED at 09:14.

Discussion of Documentation and Risk Management Issues at Initial Visit

Error 1: Inadequate history.

Discussion: This history is an argument, a way to build your case to support the diagnosis. Though this may seem backward (the history *really* is about collecting data and then forming a diagnosis based on the evidence), if you are going to diagnose all back pain patients as having a strain, at least try to have the history

to support your diagnosis.

This history lacks most of the basic supporting evidence. There is no mention of exacerbating or relieving factors; in fact, this true history only describes two elements: duration and lack of mechanism. This history is much more of a review of symptoms than a history at all. **Teaching point:** When diagnosing a back strain, document if the pain is worse with motion.

Error 2: Lack of consideration of serious causes of back pain.

Discussion: If a back pain patient is presented at a morbidity and mortality conference, the audience would focus on the most serious possible causes:

- 1. *Epidural compression syndrome*. Is there an abscess or mass pressing on the cord which could result in paralysis? Is there a massive midline disk herniation? Surprisingly, the most sensitive historical factor is urinary retention, *not* urinary incontinence. Risk factors include history of intravenous drug use and/or fever (abscess) or weight loss (mass).
- 2. *Abdominal etiology.* Is there epigastric pain representing pancreatitis or an ulcer? Could this be pain referred from an ovarian cyst/abscess/torsion? How about retrocecal appendicitis?
- 3. *Is there an impending vascular emergency?* Though this patient is a bit young, the classic missed diagnosis in a back pain patient is abdominal aortic aneurysm (AAA) or ruptured AAA, often attributed to low back strain or stone (ureterolithiasis). The classic triad of back pain, hypotension, and pulsatile abdominal mass is present less than half the time, but this diagnosis needs to be considered in all back pain patients over the age of 50.

Teaching point: Think worse first.

Error 3: The patient was not informed of diagnostic uncertainty.

Discussion: I try to be as confident as possible, never letting a patient know I have any doubt. I give all my patients definitive diagnoses and prescribe meds for everyone. If I don't know their diagnosis, I just make one up. Patients love me! Recently, however, I was surprised when I told a patient I *thought* they had a certain diagnosis but that if their symptoms changed or persisted they would need to return. They did return, were correctly diagnosed, and loved me even more.

Teaching point: Inform patients when there is diagnostic uncertainty. Aftercare instructions should be time- and action-specific

Make your competitors red with envy.



Visit us at: UCAOA Fall Conference Booth #603 October 22-23, Phoenix AZ



Achieving The Joint Commission's Gold Seal of Approval[™] distinguishes you from the crowd. As the premier accreditation organization in health care, The Joint Commission's name recognition helps you win customers, attract and retain qualified staff, and can improve your visibility with networks and payors.

Become the apple of everyone's eye!

Download our toolkit and register for a trial version of our electronic standards manual at: <u>www.jointcommission.org/UC</u>

VISIT TWO: 14 DAYS LATER

- Chief Complaint: Back Pain
- Vitals: Temp 98.0, pulse 84, respir 16, BP 170/107, pain scale 10/10
- HPI: Persistent low back pain radiating down right leg to knee. No heavy lifting. No additional history but extensive neg. ROS
- Exam: No cervical/thoracic/lumbar tenderness to palpation. Full ROM of back without much difficulty. 5/5 strength bilaterally, 2+ DP / PT pulses bilaterally, normal sensation to light touch bilaterally, normal gait, neg straight leg bilaterally
- Urine negative except for blood
- Diagnosis: Sciatica
- Disposition: Discharged to home. Prescriptions for naproxysn, percocet, prednisone. After care instructions for sciatica.

Risk Management Issues for Return Visit

Whoa baby, talk about diagnosis momentum! Is there *anything* in this history or exam suggesting strain? The

patient is certainly high risk, as this is now a bounceback (though some would call it an annoyance), but with a totally negative exam and no mechanism is still diagnosed with mechanical back pain (sciatica).

Additionally, untreated hypertension is a risk factor for AAA; with the second reading, we do not have a definitive diagnosis, but this is more suggestive of hypertension than one isolated reading.

Visit Three (ED): Two Days Later

- Chief Complaint: Back pain
- Vitals: Temp 98.5 pulse 90 respir 18 BP153/103 pain scale 10/10
- HPI: Persistent right back pain for 7 weeks. Today he has also developed upper abdominal pain and dizziness. Has taken vicodin, Percocet and prednisone with some temporary relief of his symptoms. He denies urinary symptoms, fever, vomiting, chest pain, SOB or headache.
- Exam: ABD: Non-distended, minimal epigastric tenderness-no RUQ tenderness, soft without rigidity, re-

26 JUCM The Journal of Urgent Care Medicine | October 2010

www.jucm.com



THE HIGHEST LEVEL OF CARE DESERVES THE HIGHEST LEVEL OF REIMBURSEMENT.

In urgent care, your first priority is restoring the health of your patients. But to do that, you've got to keep your business in good health, too. That's why Martin Gottlieb & Associates is here. We can become, in effect, your business office, leaving you free to focus on your primary goals. We can help you:

- Reduce your number of denials and successfully manage A/R
- Optimize revenue by every means possible
- Remain in strict compliance with all
- coding guidelinesUnderstand the up-to-the-moment status of your business
- And so much more



VISIT US AT BOOTHS #203 AND #303

bound or guarding. Back: Pain with palpation musculature low back. No midline tenderness to palpation. Neuro: Strength 5/5, patellar DTR's normal x2, straight leg raise negative x2, sensation grossly intact bilateral lower extremities. No evidence of urinary incontinence.

- CT: There is a huge 15.6x13.0 cm mass likely representing a renal cell carcinoma of the right kidney with evidence for multiple intrahepatic metastasis and bony metastasis to the lumbar spine.
- Diagnosis: Cancer-urinary system

Discussion: Diagnosis and Management of Acute Low Back Pain

The prevalence of back pain is enormous. Between 70% and 85% of adults will have back pain at some point in their lives; the annual prevalence ranges from 15% to 45%.¹ One of the difficulties in the evaluation of back pain is that it is most often of a benign etiology, and the clinician can be lulled into complacency.

Back pain can be divided into two groups: mechanical/discogenic and non-mechanical.

Mechanical etiologies include idiopathic or nonspecific (strain/sprain) low back pain, discogenic pain, spinal stenosis, and chronic low back pain.

Non-mechanical etiologies include malignancy, infection, inflammation (rheumatologic), gynecologic, renal (urinary tract infection, pyelonephritis, renal colic, renal artery occlusion), gastrointestinal (peptic ulcer disease, pancreatitis), and vascular (ruptured AAA).

Red flags for more serious disease include age >65, history of malignancy, unexplained weight loss, recent trauma, fever, failure to improve after one month of therapy, nocturnal pain, injection drug use, morning stiffness, and history of peripheral vascular disease.²

History and Physical Exam

A directed history should attempt to exclude serious causes of back pain. Inquire about mechanism of injury, onset, and modifying factors, including overthe-counter or other medications which have been tried. Ask about any past history of back pain and the red flags listed previously.

Physical exam includes visual inspection of the back; palpating for vertebral tenderness; percussion for costovertebral angle tenderness; lower extremity strength, sensation and reflexes; and the straight leg test.

Many studies have unsuccessfully attempted to correlate physical exam findings with pain, with the



Change

in more ways than one.

As a medical malpractice insurer established exclusively for **urgent care and occupational health** businesses, UCAC offers its member/owners an alternative to traditional insurance. With UCAC, as both a policy holder and owner, you have the potential to gain a return on your investment through underwriting profits.

Contact a Medical Professional Insurance Advisor today. It's time for a change.

www.urgentcaremedicalmalpractice.com • 847.463.7333



Urgent Care Assurance Company, RRG An insurance company created and

owned by urgent care physicians.

| Table 1. Representative Results of MRI Studies in Asymptomatic Adults ⁴ | | | | | | | | |
|--|---|---------------------|-----------------|----------------------|----------|-----------------|--|--|
| Study | Subjects | Anatomical findings | | | | | | |
| | | Herniated disk | Bulging disk | Degenerative disk | Stenosis | Annular tear | | |
| | | | | Prevalence (%) | | | | |
| Boden | Volunteers, <60 yrs old | 22 | 54 | 46 | 1 | NR | | |
| | Volunteers, ≥60 yrs old | 36 | 79 | 93 | 21 | NR | | |
| Jensen | Volunteers, mean age 42 yrs | 28 | 52 | NR | 7 | 14 | | |
| Weishaupt | Volunteers, mean age 35 yrs | 40 | 24 | 72 | NR | 33 | | |
| Stadnik | Patients referred for head or neck imaging (mean age, 42 yrs) | 33 | 81 | 72 | NR | 56 | | |
| NR, not reporte | NR, not reported | | | | | | | |

available. The sensitivity for plain film is low in most of these conditions (e.g., infection and cancer), so if there is a concern for these entities, MRI should be performed; if this is unavailable in the urgent care center, then the patient should be referred. The main current indication for plain back films is to evaluate for fracture with a traumatic mechanism.

The reflex MRI is controversial, as there are almost no normal results and patient's symptoms are often attributed to incidental findings. The main indication for emergent MRI is for evaluation of an epidural compression syndrome (for example, an abscess, hematoma, or mass causing neurologic symptoms such as urinary retention). **Table 1** illustrates the exceedingly high incidence of abnormal findings in asympto-

exception of straight leg raise testing. The straight leg raise test is performed by using one hand to lift the heel while using the other hand to keep the knee extended. A positive test is the reproduction of sciatica with leg elevation between 30% and 60%. Sciatica is a sharp or burning pain radiating down the posterior or lateral aspect of the leg, often associated with numbness and paresthesia.

Cauda equine syndrome is a rare finding, but worth mentioning since it is one of the true back emergencies. Symptoms include saddle anesthesia (a sensory deficit over the buttocks, posterior superior thighs, and perineal regions), urinary retention, sciatica, sensory and motor deficits, diminished anal sphincter tone and abnormal straight leg raises. Sensitivity of urinary retention is 90% and specificity is 95%.³

Testing

Non-mechanical causes of back pain can be further evaluated if indicated with urinalysis, radiology, and chemistries. Previously, plain films were recommended in those patients who were deemed suitable for further evaluation, such as those with fever, history of cancer, trauma, or weight loss,² but these criteria were established 11 years ago based on earlier data, before MRI was widely matic patients.

Prognosis and management

Between 60% and 70% of patients recover from an acute episode of back pain by six weeks; by 12, weeks 80% to 90% have recovered.

Recovery of patients with herniated disks is no different. Recurrences of pain occur in up to 40% of patients by six weeks.³

Management of acute idiopathic back pain, as well as pain that is caused by a herniated disk, is the same, including non-steroidal anti-inflammatory drugs, muscle relaxants, pain medications, and rapid return to normal activities. Spinal manipulation and physical therapy have a limited effectiveness and should be delayed until pain has persisted for at least three weeks, as 50% of patients will improve in this time.

Therapies shown to be *in*effective include bed rest, back exercises in the acute phase, lumbar supports, facet joint injections, and acupuncture.⁴

Evaluation of the drug-seeking patient

It is well known that back pain is a favorite complaint of the narcotic-seeking patient. Is it possible to separate those patients who have organic disease from those seeking narcotics? In 1980, Waddell devised a set of physical signs to differentiate these patients.⁵ Three or more of the following "Wadell's signs" on exam strongly suggest a non-organic component to back pain:

- 1. Overreaction to the physical exam
- 2. Widespread superficial tenderness that does not correspond to an anatomical distribution
- 3. Pain on axial loading of the skull or simultaneous rotation of the shoulders and pelvis
- 4. Severe limitation on straight leg raise in patients able to sit forward with legs extended
- 5. Weakness or sensory loss that does not correspond to a nerve root distribution

In a small study in 2002, Bloom, et al described the "heel tap" test, which seemed to correlate with Wadell's signs but was easier to perform.

In the heel tap test, the examiner tells the patient that this might cause low back pain, and then gently taps on the patients heels while seated with the hips and knees flexed to 90°. A sudden onset of low back pain is a positive test.⁶

Conclusion

Our patient had no history of back pain and no clear mechanism of injury. His exam was not particularly convincing for a musculoskeletal etiology, as he did not have much pain with range of motion. A CT scan was done to exclude renal stone, and metastatic renal cancer was found.

In the urgent care setting, the first step in back pain evaluation is exclusion of life-threatening or reversible causes—specifically, abdominal aortic aneurysm, epidural compression syndromes, infection, and tumor.

Four screening (ROS) questions for all back pain patients should include:

Continued on page 38

www.jucm.com

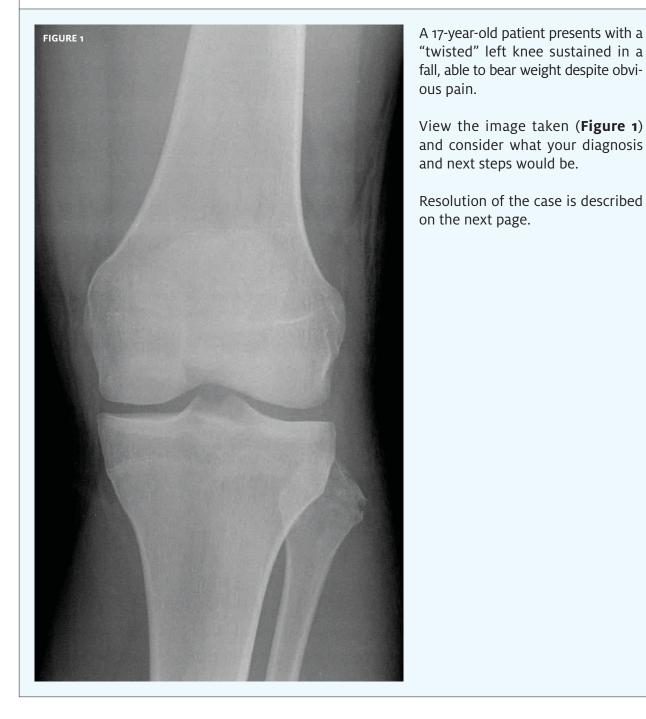
JUCM The Journal of Urgent Care Medicine | October 2010 29





CLINICAL CHALLENGE CASE 1

In each issue, *JUCM* will challenge your diagnostic acumen with a glimpse of x-rays, electrocardiograms, and photographs of dermatologic conditions that real urgent care patients have presented with. If you would like to submit a case for consideration, please e-mail the relevant materials and presenting information to *editor@jucm.com*.



The Best Value in a Digital Imaging System? The ScanX Fit[™] is IT.



- Customizable scan settings for your specific application.
- Reusable, flexible imaging plates.
- Familiar operating steps; use with your existing X-Ray system.
- Optional built-in rechargeable battery.
- Made in the USA, ISO 9001 Certified Factory.

The NEW ScanX Fit provides detail-rich imaging, combining versatility, reliability and performance in a sturdy, compact diagnostic unit. Whether mounted on the office wall...hard at work at an Urgent Care Center...or traveling in a mobile clinic, this lightweight unit can be used for everything from a common fracture to spinal exams.

The ScanX Fit is so easy to operate, so well designed and so economical, that it just may be the best value on the market. You get large image capability with reusable phospher plates (up to 14" wide by any practical length) that save you processing time, and money.

When you're looking for a high quality diagnostic imaging unit that's sleek, compact - and outstanding in a wide number of applications – ScanX FIT is it! Affordable excellence in digital imaging.

To learn more about the ScanX Fit or to schedule a demonstration, please call 888-862-4050.



INSIGHTS IN IMAGES: CLINICAL CHALLENGE CASE 1

THE RESOLUTION



The x-ray shows a fibular head fracture. The patient was placed in a cast splint across the knee and referred for follow-up with an orthopedist.

This is a very good case for our purpose for what it does *not* show.

Fractures of the proximal fibula are infrequently isolated, and more often associated with significant injury to the surrounding ligamentous structures. Care should be taken to examine the ipsilateral ankle for deformity and tenderness.

A Maisonneuve fracture is an unstable fracture of the medial malleolus of the ankle with disruption of the tibiofibular syndesmosis, and is commonly associated with a proximal fibula fracture.

Acknowledgment: Case presented by Nahum Kovalski, BSc, MDCM, Terem Emergency Medical Centers, Jerusalem, Israel.



CLINICAL CHALLENGE CASE 2



The patient is a 54-year-old woman who presents with a three-day history of constipation. She denies any vomiting, and you note no abdominal distension. She is passing small amounts of gas.

View the image taken (**Figure 1**) and consider what your diagnosis and next steps would be.

Resolution of the case is described on the next page.

INSIGHTS IN IMAGES: CLINICAL CHALLENGE CASE 2

THE RESOLUTION



There are multiple small A/F levels and a small loop of distended small bowel. However, there is gas all the way down to the rectum, which was more evident on the second film (not shown).

In this case, one should consider partial bowel obstruction.

While it may be feasible to try to treat the constipation and then repeat the film eight to 12 hours later to see the progression, it would be more prudent to refer for additional evaluation and treatment.

Acknowledgment: Case presented by Nahum Kovalski, BSc, MDCM, Terem Emergency Medical Centers, Jerusalem, Israel.

These cases are among hundreds that can be found in Terem's online X-ray Teaching File, with more being added daily. Free access to the file is available at https://www2.teremi.com/xrayteach/. A no-cost, brief registration is required.



On Imaging Head Injuries, Routine Cellulitis, Alteplase and Ischemic Stroke, Head Lice, Steroids for Pharyngitis, and Brain Injury in Children

NAHUM KOVALSKI, BSc, MDCM

ach month, Dr. Nahum Kovalski reviews a handful of abstracts from, or relevant to, urgent care practices and practitioners. For the full reports, go to the source cited under each title.

Diagnostic Imaging Rates for Head Injury in the ED and States' Medical Malpractice Tort Reforms

Key point: The authors found a 40% lower incidence of imaging in states with tort reform, compared with states that do not have it in place.

Citation: Smith-Bindman R, McCulloch CE, Ding A, et al. *Am J Emerg Med*. 2010;Jul 12. [Epub ahead of print]

As recently as 2005, studies have found that nearly all physicians reported using defensive medical practices; ordering more diagnostic tests than medically indicated was the most frequently reported practice.

Emergency department physicians are particularly likely to report using defensive medicine. The American College of Emergency Physicians (ACEP) guidelines for neurologic imaging of patients seen in an emergency department for a head injury state that imaging should be used when the injury is severe, but considered discretionary in other cases.

The team used a sample of 8,588 Medicare-eligible women 65 years and older living in 10 U.S. states who presented to an emergency department with head injury between January 1992 and December 2001.

The study team defined the injury as "severe" when the



Nahum Kovalski is an urgent care practitioner and assistant medical director/CIO at Terem Emergency Medical Centers in Jerusalem, Israel. woman had lost consciousness or had presented with an open head wound. They assessed whether CT or MR exams had been performed with seven days of the visit.

Then, the researchers determined whether each state had medical tort reform legislation, classifying laws into four types:

- 1. Caps on monetary damages
- 2. Mandated periodic award payments (these allow losing defendants to pay in installments)
- 3. Collateral source offset rules (which deny compensation for losses that can be recouped from other sources)
- 4. Caps on attorney contingency fees (which limit how much the representing attorney can collect as a percentage of the award)

States with laws that limited monetary damages, mandated periodic award payments, or specified collateral source offset rules had 40% lower odds of imaging, whereas states that had laws that limited an attorney's contingency fees had higher odds of imaging compared to states without these laws.

"[Even] after adjusting for individual and community factors, the total number of laws remained significantly associated with the odds of imaging, and the effect of the individual laws was attenuated but not eliminated," the authors wrote.

The team conceded that the increase in imaging over the decade studied could have been caused by other factors, such as increased availability and accessibility of MR and CT scanners, which may have filled a previously unmet need; patients' increasing assertiveness in requesting imaging; and a decreasing tolerance for uncertainty.

[Published in AuntMinnie.com, August 26, 2010—Kate Madden Yee.

Causes and Treatment of Routine Cellulitis

Key point: Beta-hemolytic streptococci infection was implicated in most cases of nontraumatic cellulitis.

Citation: Jeng A. Beheshti M, Li J, et al. The role of β -hemolytic streptococci in causing diffuse, nonculturable cellulitis: A prospective investigation. *Medicine (Baltimore)*. 2010;89 (4):217-226.

Cellulitis is a diffuse infection that causes redness, heat, and swelling of the skin and underlying soft tissue, particularly on the legs. It should be distinguished from cutaneous inflammation associated with a suppurative focus, such as an abscess, furuncle, or underlying osteomyelitis.

Findings from previous studies that made use of cultures, serology, immunofluorescent staining of skin biopsies for streptococcal antigens, and experimental models in animals have suggested that the vast majority of cases are caused by beta-hemolytic streptococci, not only Group A (*Streptococcus pyogenes*), but other groups as well. Some cases may be caused by *Staphylococcus aureus*, but the role of methicillin-resistant *S aureus* (MRSA) strains has been unclear.

Investigators evaluated 179 patients with cellulitis, excluding those with animal or human bites, foreign bodies, or neutropenia. The patients were tested for acute and convalescent titers of anti-streptolysin O and anti-DNaseB; the former helps to detect infection with streptococcal Groups A, C, and G; the latter detects Group A infections alone.

Along with results from blood cultures, these tests implicated beta-hemolytic streptococci in 73% of cases. In a medical center where MRSA was common in cutaneous abscesses and other skin and soft-tissue infections, 96% of patients receiving beta-lactam antibiotics ineffective against MRSA had a successful outcome.

The excellent response to beta-lactam antibiotics indicates that MRSA is a very uncommon cause of cellulitis. To treat patients with typical nonculturable cellulitis, clinicians can prescribe beta-lactam penicillins, such as parenteral oxacillin or oral dicloxacillin, or first-generation cephalosporins, such as parenteral cefazolin or oral cephalexin.

[Published in *J Watch Dermatol*, August 13, 2010—Jan V. Hirschmann, MD.] ■

Alteplase is Effective Up to 4.5 Hours After Onset of Ischemic Stroke

Key point: Although risk from alteplase was greater when administered at 3 to 4.5 hours, treatment was still beneficial. Citation: Implementation and outcome of thrombolysis with alteplase 3–4.5 h after an acute stroke: An updated analysis from SITS-ISTR. Lancet Neurol. 2010;9:866.

On the basis of reports published in September 2008 from two

large international studies, professional stroke organizations extended the recommended time between symptom onset and administration of alteplase from three to 4.5 hours. To assess implementation of the wider treatment window and its effects, investigators analyzed data for nearly 24,000 patients who were included in one of the study's stroke registry from 2002 to 2010.

Overall, 2,376 patients received alteplase between three and 4.5 hours after symptom onset; the proportion of patients who were treated within this window was three times higher in the last quarter of 2009 than in the first quarter of 2008.

Rates of poor outcomes were low:

7.1% of patients treated within three hours and 7.4% of those treated at three-to-4.5 hours had symptomatic intracerebral hemorrhage

■ 12.3% and 12.0%, respectively, died within three months.

However, in analyses adjusted for confounding variables, patients treated at three to 4.5 hours had significantly higher rates of symptomatic intracerebral hemorrhage (one extra hemorrhage for every 200 patients) and three-month mortality (one extra death for every 333 patients), as well as significantly worse functional outcomes.

Median time from admission to treatment was 65 minutes before and after the reports. The authors conclude that the extended treatment window was implemented rapidly, with no overall increase in admission-to-treatment time, and that although risk from alteplase was greater when administered at three to 4.5 hours, treatment was still beneficial.

Although the U.S. FDA has not yet approved use of alteplase beyond three and up to 4.5 hours after onset of ischemic stroke symptoms, this evidence supports a wider treatment window and professional organizations recommend it.

[Published in *J Watch Emerg Med*, August 27, 2010—Kristi L. Koenig, MD, FACEP.] ■

Head Lice

Key point: Head lice have low contagion in classrooms, and infected children should not be restricted from school attendance. Citation: Frankowski BL, Bocchini JA Jr, Council on School Health and Committee on Infectious Diseases. Head lice. *Pediatrics*. 2010;126(2):392-403.

The American Academy of Pediatrics (AAP) has released a revised clinical report on the management of head lice. It contains a great deal of practical information, including the following highlights:

Background Information

- Lice are common in children aged 3 to 12 years (estimates range from 6 million to 12 million cases per year in the U.S.).
- Empty egg casings or nits are easier to see than viable eggs on darker hair because they are whiter.

ABSTRACTS IN URGENT CARE

- Itching may not develop for four to six weeks after eggs hatch.
- "Lice cannot hop or fly; they crawl."

Diagnosis

- Use of a louse comb facilitates detection of head lice.
- Children should not be sent home from school on the day of diagnosis because they have likely been infected for >1 month and pose little risk to others.
- Children who have had "head-to-head" contact with index cases should be checked.
- Although the intent of a properly worded letter from school is to encourage parents to check their children for lice at home, some experts believe letters cause unnecessary angst among parents.

Policy Recommendations

- Infected children should not be restricted from school attendance. Head lice have low contagion in classrooms.
- The AAP and the National Association of School Nurses discourage a no-nit policy because it is not based on science.
- Head-lice screening programs have not proven effective.

Treatment Recommendations

- Permethrin 1% (Nix) or pyrethrins (Rid, A-200, Pronto) are preferred treatments in communities where resistance has not been reported. Re-treatment nine days after initial therapy is recommended with both products.
- Manual removal of nits immediately after treatment is not necessary.
- Providing parents with instruction in the proper use of any treatment is critical.
- Alternative treatments include:
 - malathion 0.5% (Ovide); for children \geq_2 years
 - benzyl alcohol 5% (Ulesfia); for children ≥6 months
 - permethrin 5% (Elimite); for infants as young as 2 months
 - other treatments that require further evaluation include crotamiton 10% (Eurax), oral ivermectin (Stromectol; for children who weigh ≥15 kg), oral sulfamethoxazole-trimethoprim (Septra), herbal products, occlusive agents (e.g., petrolatum shampoo), and desiccation.

I suspect that many clinicians must "negotiate" with families and schools about the best way to proceed when a child has lice. In addition to this report, the National Pediculosis Association website is an excellent source of information.

[Published in J Watch Pediatr Adolesc Med, August 25, 2010—Howard Bauchner, MD.]

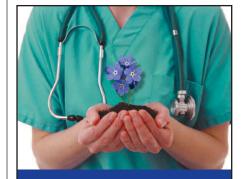
Systemic Steroids for Pharyngitis Pain?

Key point: A meta-analysis suggests modest benefit. Citation: Wing A, Volla-Roel C, Yeh B, et al. Effectiveness of corticosteroid

treatment in acute pharyngitis: A systematic review of the literature. Acad Emerg Med. 2010;17(5):476-483.

A 2009 meta-analysis suggested that administration of corticosteroids for patients with acute pharyngitis increases the likelihood of pain resolution at 24 and 48 hours and hastens pain relief by approximately six hours, particularly in patients with positive bacteriologic tests or presence of exudate.

In the current study, researchers conducted a meta-analysis of the eight



Your partner in growing a successful urgent care center.

From start-up to grand opening and beyond, The Lohman Group offers a complete range of management services and solutions.

Market Research Business Plan Site Selection Budget Development Architectural Design Construction Build-out Regulatory Compliance (State) Practice Management Consulting Coding, Billing & Collection Services Accounting Services And More!

For more information and a complete list of our services, check out our newly updated website: thelohmangroup.com, or call 1-800-944-0416.



Come see us at the Fall UCAOA Conference Oct. 21-23 • Booth 2O4, and we'll help you plants the seeds for a successful practice! trials included in the prior analysis plus two additional randomized, controlled trials in which corticosteroids (alone or in combination with antibiotics) were compared with placebo or standard therapy in adults, children, or both.

The 10 studies involved 1,096 patients. Seven studies used dexamethasone (0.6 mg/kg to a maximum of 10 mg orally), and three used prednisone (60 mg orally), betamethasone (2 mL intramuscularly), or cortisone (500 or 600 mg intramuscularly). In pooled analyses, corticosteroids decreased the time to clinically significant pain relief by 4.5 hours. However, at 24 hours, the mean reduction in pain scores associated with corticosteroids (0.9 points on a 10-point visual analog scale) was not clinically significant. No serious adverse events were attributable to corticosteroids.

This study and the prior analysis show a modest improvement in time to pain relief when steroids are added to usual treatment for acute pharyngitis.

Although the data are not compelling, a single oral dose of corticosteroids (e.g., 60 mg of prednisone) is a reasonable option for adults with acute severe pharyngitis with bacterial etiology or exudate.

[Published in J Watch Emerg Med, June 4, 2010—Diane M. Birnbaumer, MD, FACEP.]

Symptoms Following Mild Brain Injury in Children

Key point: Most children will be symptom-free by 1 year. Citation: Barlow KM, Crawford S, Stevenson A, et al. Epidemiology of post-concussion syndrome in pediatric mild trau-

"Bouncebacks" continued from page 29

- 1. fever
- 2. abdominal pain
- 3. weight loss
- 4. urinary retention.

A reasonable initial approach to a patient with low back pain without acute surgical symptoms may be conservative therapy, such as NSAIDS, muscle relaxants, and pain medications. Educate the patient to pursue further evaluation if the pain does not improve within a defined period of time.

Finally, if the mechanism of injury and exam are inconsistent with the diagnosis, an alternate diagnosis should be considered and definite follow-up arranged. The etiology of the patient's pain may not be found on the initial visit, but you can always make sure you follow these golden rules of high-risk patients:

• You first must recognize them.

matic brain injury. Pediatrics. 2010;126(2):e374-e381.

Mild traumatic brain injury (mTBI) occurs in an estimated 692 per 100,000 children younger than 15 years in the U.S. To determine the incidence and natural history of post-concussion symptoms in children with mTBI, researchers at an emergency department in Canada prospectively compared physical, cognitive, emotional, and behavioral symptoms in 670 children with mTBI (age range, 0–18 years) and 197 children with extracranial injury (controls).

The definition of mTBI was admission Glasgow Coma Scale score of 13 to 15, loss of consciousness or altered mental status for <20 minutes, absence of focal neurological deficits, and post-traumatic amnesia for <24 hours.

Parents completed several questionnaires (including a concussion-specific symptom inventory) seven to 10 days after the injury (for pre-injury and current symptom assessment), two weeks later, and then monthly until symptoms resolved.

Pre-injury symptom scores were similar in the two groups. Three months after injury, significantly more children with mTBI than controls were symptomatic (11.0% vs. 0.5%); this significant difference persisted at one year (2.3% vs. 0.01%, respectively).

The most common symptoms at one month were fatigue, more emotional, irritability, and headache.

Age older than 6 years and more-severe mTBI were significantly related to persistence of symptoms.

Parents often ask if their children will have symptoms after mTBI. The vast majority of children will be symptom free by one year.

[Published in J Watch Pediatr Adolesc Med, August 25, 2010— Howard Bauchner, MD.]

- Review your documentation, thoughts, vitals, and any inconsistencies that may be in the history and/or exam.
- Consciously work on a positive relationship with your patients throughout the evaluation, which will not only facilitate communication and enhance the medicine you deliver, but help in risk management issues
- Make sure appropriate and timely follow-up is discussed, documented, and arranged if possible.

References

1. Anderson GBJ. Epidemiologic features of chronic low back pain. *Lancet*. 1999;354:581-585.

 Bigos S, Bowyer O, Braen G, et al. Acute low back problems in adults. Clinical practice guideline, quick reference guide number 14. Rockville, MD: U.S. Department of Health and Human Services, Public Health Service, Agency for Health Care Policy and Research, AHCPR Pub. No. 95-0643. December 1994.

3. Carey TS, Garrett JM, Jackman A, et al. Recurrence and care seeking after acute back pain: Results of a long-term follow-up study. *BMJ*. 1998;37:157-164

4. Deyo RA, Weinstein JN. Low back pain. N Engl J Med. 2001;344:363.

5. Waddell G, McCulloch JA, Kummel E, et al. Non-organic physical signs in low back pain. Spine. 1980;5:117-125.

6. Blom A, Taylor A, Whitehouse S, et al. A new sign of inappropriate lower back pain. Ann R Coll Surg Engl. 2002;84:342-343.



HEALTH LAW

The Checklist—Part 2

JOHN SHUFELDT, MD, JD, MBA, FACEP

(Dr. Shufeldt began a three-part discussion of the importance of procedural checklists in the September issue of JUCM. That column is available at www.jucm.com.)

went to Mardi Gras two years ago. One of the events I attended was called the MOMs Ball. *MOMs* is an acronym for Mystic Orphans and Misfits; it's a party by invite only, and only those with costumes and ticket are admitted.

I was struggling to think of a costume suitable for such a wild event. For example, one guy arrived wearing only a bagel. I will leave it to your imagination how he wore the bagel. Let's just say, a danish would not have worked.

Anyway, since the party was not long after Capt. Chesley "Sully" Sullenberger (aka the Hero on the Hudson) landed an airliner safely in the Hudson River, and since I already had part of the pilot's costume, I decided to go as Sully.

Unfortunately, the blue pilot's blazer at the costume store was not made for someone my size and the pilot's hat did not fit my apparently "walking candy apple-sized cranium." The getup did, however, fit my attorney friend Bill, who was thrilled to wear a hero's costume and receive the subsequent welcome. Regrettably, I was forced to dress as the less-than heroic flight attendant who opened the rear passenger door and flooded the cabin. So, while Bill was getting kissed by a multitude of intoxicated but grateful topless woman, I was fighting off drunken male partygoers bent on groping me so much so that I felt like Jodie Foster in the *Accused*, but I digress.

Unlike my friend "Capt. Bill," Sully did not believe he was a hero. Amid the hoopla surrounding him in the days following the water landing, Sullenberger said, "I want to correct the record right now. This was a crew effort." The outcome had as much to do with his skill as with teamwork, and with their adherence to procedures and checklists.

Climbing through 3,000 feet with copilot Jeff Skiles flying the



John Shufeldt John Shufeldt is principle of Shufeldt Consulting and sits on the Editorial Board of JUCM. He may be contacted at JohnShufeldt@shufeldtconsulting.com. plane, U.S. Airways Flight 1549 crossed through a gaggle of geese, knocking out both engines.

The two aviators' training kicked in immediately. Sullenberger said, "My airplane" and took control. Skiles (who, by the way, also had nearly 20,000 hours of flight time) went right for the checklist. First, he tried to relight both engines, then one engine. Investigators later commented that it was very remarkable that he was able to actually go through these procedures.

He also was working to ensure he went through the most crucial procedures on the ditching checklist. As Skiles methodically went through the checklists, Sullenberger lined up with the Hudson and communicated with air traffic control (ATC):

| 15:26:54 | SULLENBERGER: Flaps up. |
|------------|--|
| 15:27:07 | SULLENBERGER: After-takeoff checklist com- |
| | plete. |
| 15:27:10.4 | SULLENBERGER: Birds. |
| 15:27:11 | SKILES: Whoa. |
| 15:27: | CAM [sound of thump/thud(s) followed by shud- |
| | dering sound] |
| 15:27:12 | SKILES: Oh [expletive deleted]. |
| 15:27:13 | SULLENBERGER: Oh yeah. |
| 15:27:13 | CAM [sound similar to decrease in engine |
| | noise/frequency begins] |
| 15:27:14 | SKILES: Uh-oh. |
| 15:27:15 | SULLENBERGER: We got one rol- both of 'em |
| | rolling back. |
| 15:27:18.5 | SULLENBERGER: Ignition, start. |
| 15:27:21.3 | SULLENBERGER: I'm starting the APU. |
| 15:27:23.2 | SULLENBERGER: My aircraft. |
| 15:27:24 | SKILES: Your aircraft. |
| 15:27:25 | CAM [sound similar to electrical noise from en- |
| | gine igniters begins] |
| 15:27:26.5 | COMPUTER: Priority left. [Auto callout from the |
| | computer; this occurs when the sidestick priority |
| | button is activated on the captain's sidestick.] |
| 15:27:28 | CAM [sound similar to electrical noise from en- |
| | gine igniters ends] |
| 15:27:28 | SULLENBERGER: Get the QRH [Quick Refer- |
| | ence Handbook "checklist"] loss of thrust on both |
| | |

HEALTH LAW

| | engines. |
|------------|--|
| 15:27:28 | COMPUTER: [sound of single chime begins and |
| | repeats at approximately 5.7 second intervals |
| | until] |
| 15:27:32.9 | SULLENBERGER: Mayday mayday, mayday. Uh |
| | this is uh Cactus 15-39 hit birds, we've lost thrust |
| | (in/on) both engines we're turning back towards LaGuardia. |
| 15.72.42 | DEPARTURE: OK, uh, you need to return to La- |
| 15:27:42 | Guardia? Turn left heading of uh 2-2-0. |
| 15:27:46 | SULLENBERGER: 2-2-0. |
| 15:27:50 | SKILES: If fuel remaining, engine mode selector, |
| 19.27.90 | ignition. Ignition. |
| 15:27:54 | SULLENBERGER: Ignition. |
| 15:27:55 | SKILES: Thrust levers confirm idle. |
| 15:27:58 | SULLENBERGER: Idle. |
| 15:28:02 | SKILES: Airspeed optimum relight 300 knots. |
| - | We don't have that. |
| 15:28:05 | SULLENBERGER: We don't. |
| 15:28:05 | DEPARTURE Cactus 15-29, if we can get it for you |
| | do you want to try to land runway 1-3? |
| 15:28:05 | SKILES: If 3-19 |
| 15:28:10.6 | SULLENBERGER: We're unable. We may end up |
| | in the Hudson. |
| 15:28:14 | SKILES: Emergency electrical poweremergency |
| | generator not online. |
| 15:28:19 | SULLENBERGER: (It's/is) online. |
| 15:28:21 | SKILES: ATC notify. Squawk 77 hundred. |
| 15:28:25 | SULLENBERGER: Yeah. The left one's coming |
| | back up a little bit. |
| 15:28:30 | SKILES: Distress message, transmit. We did. |
| 15:28:31 | DEPARTURE Arright Cactus 15-49 its gonna be |
| 15:28:26 | left traffic for runway 3-1. |
| 15:28:36 | DEPARTURE OK, what do you need to land? SKILES: (He wants us) to come in and land on 1- |
| 15:28:37 | 3for whatever. |
| 15:28:45 | SKILES: FAC [Flight Augmentation Computer] |
| 13.20.45 | one off, then on. |
| 15:28:46 | DEPARTURE Cactus 15-(29) runway four's avail- |
| . 5.20.40 | able if you wanna make left traffic to runway four. |
| 15:28:49.9 | SULLENBERGER: I'm not sure we can make any |
| 5 15 5 | runway. Uh what's over to our right anything in |
| | New Jersey maybe Teterboro? |
| 15:28:55 | DEPARTURE OK yeah, off your right side is Teter- |
| | boro Airport. |
| 15:29:00 | SKILES: No relight after 30 seconds, engine mas- |
| | ter one and two confirm |
| 15:29:02 | DEPARTURE You wanna try and go to Teter- |
| | boro? |
| 15:29:03 | SULLENBERGER: Yes. |
| 15:29:05 | SKILES:off. |
| | |

| 15:29:07 | SULLENBERGER: Off. |
|-------------|--|
| 15:29:10 | SKILES: Wait 30 seconds. |
| 15:29:11 | SULLENBERGER: This is the captain brace for im- |
| | pact. |
| 15:29:14.9 | COMPUTER: 1,000 [feet above the ground]. |
| 15:29:16 | SKILES: Engine master two, back on. |
| 15:29:18 | SULLENBERGER: Back on. |
| 15:29:19 | SKILES: On. |
| 15:29:21 | DEPARTURE Cactus 15-29, turn right 2-8-0, you |
| | can land runway one at Teterboro. |
| 15:29:21 | SKILES: Is that all the power you got? (Wanna) |
| | number one? Or we got power on number one. |
| 15:29:25 | SULLENBERGER: We can't do it. |
| 15:29:26 | SULLENBERGER: Go ahead, try number 1. |
| 15:29:27 | DEPARTURE OK which runway would you like at |
| | Teterboro? |
| 15:29:28 | SULLENBERGER: We're gonna be in the Hudson. |
| 15:29:33 | DEPARTURE I'm sorry say again Cactus? |
| 15:29:36 | SKILES: I put it back on. |
| 15:29:37 | SULLENBERGER: OK put it back onput it back |
| | on. |
| 15:29:37 | COMPUTER: Too low. Terrain. |
| 15:29:44 | SKILES: No relight. |
| 15:29:45.4 | SULLENBERGER: OK let's go put the flaps out, |
| | put the flaps out. |
| 15:29:45 | SKILES: Flaps out? |
| 15:29:49 | COMPUTER: Terrain terrain. Pull up. Pull up. |
| 15:29:51 | DEPARTURE Cactus uh |
| 15:29:53 | DEPARTURE Cactus 15-49 radar contact is lost |
| | you also got Newark airport off your 2 o'clock in |
| | about seven miles. |
| 15:29:55 | COMPUTER: Pull up. Pull up. Pull up. Pull up. Pull |
| | up. Pull up. |
| 15:30:01 | SKILES: Got flaps out. |
| 15:30:03 | SKILES: 250 feet in the air. |
| 15:30:04 | COMPUTER: Too low. Terrain. |
| 15:30:06 | SKILES: 170 knots. |
| 15:30:09 | SKILES: Got no power on either one? Try the |
| 15120100 | other one. |
| 15:30:09 | DEPARTURE: 2-1-0, uh, 47-18. I think he said |
| 15:20:11 | he's goin in the Hudson. SULLENBERGER: Try the other one. |
| 15:30:11 | - |
| 15:30:14 | DEPARTURE Cactus 15-29, uh, you still on? COMPUTER: [Sound of continuous repetitive |
| 15:30:15 | chime begins and continues to end of recording.] |
| | כוווווכ שבצוווז מוום כטוונווומבי נט בוום טו ובכטומוווצ.] |
| At this poi | nt, the plane was touching down in the water. Sul- |
| | d pitched the plane's nose up slightly for best glide |
| | a preside a line plane o hose up singlity for best glide |

At this point, the plane was touching down in the water. Sullenberger had pitched the plane's nose up slightly for best glide speed; Skiles lowered the flaps at the last minute to provide further lift at the lower airspeed. After touchdown, Skiles continued to work through the After Ditching Checklist as Sullen-

HEALTH LAW



The author and "Capt. Bill" pay homage to Sully Sullenberger and the crew of U.S Air Flight 1549, Mardi Gras-style.

berger went back to check on the evacuation. You can see while reading the transcript the extreme professionalism and discipline of both Sullenberger and Skiles.

According to Atul Gawande, MD, in *The Checklist Manifesto*, all learned professions have a code of professional conduct:

- Selflessness—Placing the needs of those who depend on us above our own needs.
- Expectation of skill—We always aim for excellence in our knowledge and ability.
- Trustworthiness—We are responsible for our behavior towards those we are in charge of.
- Discipline—The expectation that professionals will follow procedures and work collaboratively and effectively with others. (This is from our aviation brethren.)

One more relevant aside: I am a frustrated rock star. Save for my lack of any musical talent (I have lost friends after singing *Happy Birthday* to them), I could be David Lee Roth.

I recently went to see Van Halen, a band which Roth once fronted. You may remember him. He was the nut-job who insisted on having a large bowl of M&Ms provided to him backstage before concerts. He had one clause in his contract which stated that no brown M&Ms were allowed in the bowl. If any brown M&Ms were found in the bowl, he had the unilateral right to cancel the show with full compensation for the band. In fact, he canceled a show in Colorado after finding a single brown M&M.

As Roth explained in his book *Crazy from the Heat*, Van Halen was one of the first groups to play in the large-scale stadium shows. They would arrive with 10 large semi-trailer trucks full of equipment.

His contract read like the yellow pages. Deep in the contract, in Clause 126, was the "no brown M&M" sentence. Roth said if he saw one brown M&M in the bowl, he knew that other items would be missed as well.

Sure enough, in Colorado, the promoter had not read the weight requirement for the stage and the song *Jump* would have turned into *Fall* as the entire staging would have plunged through the arena floor. Even nut-job David Lee Roth used a preconcert checklist.

Why then, if they are good enough for pilots and big-hair 80s rock bands, has the medical profession been one of the last to embrace the use of

checklists? Historically, the medical profession valued autonomy which is in direct contradistinction to discipline. In medicine today, to overcome necessary fallibility (see last month's column), success now depends on a team of individuals working in concert to provide the best care for the patient.

Over the years, I have introduced a large number of checklists and standing orders. Here are some of the resultant comments from providers:

- "I did not go to medical school to be told how to practice."
- "This is cookbook medicine."
- "These are idiotic, everyone knows this already."
- "The computer told me what to do."
- "These standing orders are for morons; I already know all this."

A multitude of studies have been done in hospitals around the world, showing that the use of these "idiotic checklists" saves lives, prevents infections, alerts the team to potential etiologies for diseases, prevents wrong-side surgery, etc., etc.

Despite our natural inclination toward autonomy and independent thinking, it is clear that the disciplined use of checklists in medicine has come of age.

The final installment of this series next month will discuss how to write and implement useful checklists for an urgent care practice.



OCCUPATIONAL MEDICINE

Just Say 'No' to Cold Calls

FRANK H. LEONE, MBA, MPH

n sales, the term "cold call" may mean different things to different people. I define a cold call as an unannounced visit to a prospect company, whether the intention is to seek an unscheduled meeting or to drop off literature and/or gifts.

I do not consider an initial telephone call a cold call, presuming it follows an introductory letter and/or email correspondence advising the prospect of the impending call.

Consider the following, and the negatives associated with unexpected drop-ins:

- Sometimes cold calls do, in fact, work. Put me in a major league baseball uniform and I might get a hit or two just by swinging. The same is true with cold calls; they work just often enough to keep you coming back.
- 2. It's a heck of a way to make a first impression. Do you have a well-meaning neighbor or friend who frequently knocks on your door unannounced? It's OK sometimes, but a bit annoying when you are engrossed in another matter.

So it is with cold-calling; as often as not, the prospect not only spurns the sales advance but also finds it annoying. Sales is about developing relationships, not dooming them from the start.

3. A face-to-face cold call is not necessarily a victory. Even if you do get in the door for an impromptu meeting, that meeting might not occur within the prospect's time comfort zone.

Every in-person meeting should be dictated by the prospect's schedule, not the sales professional's schedule.

4. Don't toss preparation to the wind. Reviewing a prospect's website prior to a cold call is not appropriate preparation.

Frank Leone is president and CEO of RYAN Associates and executive director of the National Association of Occupational Health Professionals. Mr. Leone is the author of numerous sales and marketing texts and periodicals, and has considerable experience training medical professionals on sales and marketing techniques. E-mail him at *fleone@naohp.com*. When you use the real sales cycle (letter—phone call—reminder—appointment—follow-up), you are increasing the odds of walking in better prepared. For example, a scheduled in-person call can be preceded 24 hours in advance by a call from clinic management to set the stage for the sales professional's call. You can't create such an edge during a cold call.

- 5. Time is money. A sales professional's most valuable commodity is time; an hour saved is an hour earned for more targeted and planned sales calls. Time spent doing one or more personal cold calls involves round-trip auto travel, parking, and waiting time. Two hours of unproductive cold-call time can easily be converted to two hours of active telephone time from the comfort of your office.
- 6. Forget the "leave them some literature" myth. Even in conjunction with an unsuccessful sales call, you have the opportunity to leave literature behind for the prospect to review. Thus, the thinking goes, even if you don't get a face-to-face meeting, you can connect with the prospect by leaving something behind.

Literature or brochures, however, are invariably discarded. If someone left behind literature at my office, for example, I would consider it a negative. It would strike me as an impersonal, even desperate move, and I would be less, not more, inclined to welcome overtures in the future.

At times, prospects actually suggest that they would prefer to receive literature from a program as a first step. However, this approach is likely to be counter-productive. As the saying goes, "Watch what they do, not what they say." The odds are very high that said literature will never be reviewed and that such a request is but a way to defer the sales professional.

Are there times and/or circumstances when a cold call can be justified? Sure. When it comes to sales and marketing, nothing is set in concrete.

Continued on page 44



CODING Q&A

ICD-9 Updates for 2011

DAVID STERN, MD, CPC

pdates to the ICD-9 code set went into effect October 1, 2010. There will be one more regularly scheduled ICD-9 update on October 1, 2011. No update is scheduled for 2012, but on October 1, 2013, the vastly larger ICD-10 code set is scheduled to take effect. The following are changes that are of particular interest to us in the urgent care field:

- New code to specify post-traumatic seizures: When a patient experiences seizure(s) as a result of a head injury, physicians now can use a specific code for this condition— ICD-9 code **780.33**, Post-traumatic seizures.
- New code for jaw pain: Physicians now have code 784.92 to specify the symptom of jaw pain. (In the past, we had to code jaw pain with the nonspecific code 526.9, Unspecified disease of the jaws, which is still a valid code.)
- New codes related to influenza: To specify pneumonia and other manifestations of avian or novel H1N1 influenza, physicians should use the now-expanded codes 488.01– 488.09 and 488.11–488.19, as shown in Table 1.
- Codes related to retained foreign bodies: Physicians can now indicate the presence of retained foreign bodies with new codes of the V90 series, which classify the retained foreign body by its material composition (Table 2).

When appropriate, two other specific codes should be used in addition to the above codes to indicate the anatomic location of the foreign body:

- 360.61, Foreign body in anterior chamber
- **729.6**, Residual foreign body in soft tissue
- New codes related to intrauterine contraceptive devices (IUDs): Use the following new ICD-9 codes for visits related to insertion and removal of IUDs:



David E. Stern, MD, CPC is a certified professional coder. He is a partner in Physicians Immediate Care, operating 12 urgent care centers in Oklahoma and Illinois. Stern serves on the Board of Directors of the Urgent Care Association of America and speaks frequently at urgent care conferences. He is CEO of Practice Velocity (*www.practicevelocity.com*), providing urgent care software solutions to more than 500 urgent care centers. He welcomes your questions about coding in urgent care.

| Table 1. New Codes Related to Influenza | |
|---|--|
| ICD-9 Code | Description of Influenza Condition |
| 488.01 | Influenza due to identified avian influenza virus with pneumonia |
| 488.02 | Influenza due to identified avian influenza virus with other respiratory manifestations |
| 488.09 | Influenza due to identified avian influenza virus with other manifestations |
| 488.11 | Influenza due to identified novel H1N1 influenza virus with pneumonia |
| 488.12 | Influenza due to identified novel H1N1 influenza virus with other respiratory manifestations |
| 488.19 | Influenza due to identified novel H1N1 influenza virus with other manifestations |

| Table 2. New | Table 2. New Codes Related to Retained Foreign Bodies | |
|--------------|---|--|
| ICD-9 Code | Composition of Retained Foreign Body | |
| V90.01 | Retained depleted uranium fragments | |
| V90.09 | Other retained radioactive fragments | |
| V90.10 | Retained metal fragments, unspecified | |
| V90.11 | Retained magnetic metal fragments | |
| V90.12 | Retained nonmagnetic metal fragments | |
| V90.2 | Retained plastic fragments | |
| V90.31 | Retained animal quills or spines | |
| V90.32 | Retained tooth | |
| V90.33 | Retained wood fragments | |
| V90.39 | Other retained organic fragments | |
| V90.81 | Retained glass fragments | |
| V90.83 | Retained stone or crystalline fragments | |
| V90.89 | Other specified retained foreign body | |
| V90.9 | Retained foreign body, unspecified material | |

- **V25.11**, Encounter for *insertion* of intrauterine contraceptive device
- **V25.12**, Encounter for *removal* of intrauterine contraceptive device
- V25.13, Encounter for *removal and reinsertion* of intrauterine contraceptive device

CODING Q&A

| Table 3. New Codes Related to Cognitive Abnormalities | |
|---|--|
| ICD-9 Code | Description of Cognitive Abnormalities |
| 799.51 | Attention or concentration deficit |
| 799.52 | Cognitive communication deficit |
| 799.53 | Visuospatial deficit |
| 799.54 | Psychomotor deficit |
| 799.55 | Frontal lobe and executive function deficit |
| 799-59 | Other signs and symptoms involving cognition |

| Table 4. New Codes Related to Disorders of Defecation | |
|---|----------------------------|
| ICD-9 Code | Defecation Disorder |
| 787.60 | Full incontinence of feces |
| 787.61 | Incomplete defecation |
| 787.62 | Fecal smearing |
| 787.63 | Fecal urgency |
| 560.32 | Fecal impaction |

| Table 5. New Codes Related to Obesity | |
|---------------------------------------|------------------------------------|
| ICD-9 Code | Degree of Morbid Obesity |
| V85.41 | Body Mass Index 40.0-44.9, adult |
| V85.42 | Body Mass Index 45.0-49.9, adult |
| V85.43 | Body Mass Index 50.0-59.9, adult |
| V85.44 | Body Mass Index 60.0-69.9, adult |
| V85.45 | Body Mass Index 70 and over, adult |

- The code **V25.1** for insertion of an intrauterine contraceptive device is now *invalid*.
- Continue reporting code **V25.42** for routine checking of intrauterine contraceptive device.

OCCUPATIONAL MEDICINE

There are marked downsides to engaging in such exceptions, however.

Think of a recovering alcoholic; he might take a drink at some point, thinking, "What's one drink?" But that drink is likely to lead to a "just one more can't hurt" mentality and, in short order, the alcoholic falls off the wagon.

In sales, one exception leads to two, then three, and soon to a return to the bad old habit of sequential cold calls. I met recently with an experienced sales professional whose sales plan overwhelmingly centered around cold

- New codes for cognitive abnormalities: The new codes detailed in Table 3 allow physicians to better specify types of cognitive deficits.
- New codes for lumbar spinal stenosis: Physicians can now use different codes for spinal stenosis to differentiate between patients with and those without neurogenic claudication:
 - **724.02** Spinal stenosis, lumbar region, without neurogenic claudication
 - **724.03** Spinal stenosis, lumbar region, with neurogenic claudication
- New code for disorders of defecation: Codes in the 787.6 series have been added to specify disorders of defecation (Table 4). Code 560.39 (Other impaction of intestine) is still valid, but should no longer be used to code for a diagnosis of fecal impaction.
- Codes related to Obesity. New V85.4 series (Table 5) codes allow physicians to classify levels of morbid obesity by body mass index.

A related new code (**278.03**) indicates the diagnosis of obesity hypoventilation syndrome.

Note: CPT codes, descriptions, and other data only are copyright 2010, American Medical Association. All Rights Reserved (or such other date of publication of CPT). CPT is a trademark of the American Medical Association (AMA).

Disclaimer: JUCM and the author provide this information for educational purposes only. The reader should not make any application of this information without consulting with the particular payors in question and/or obtaining appropriate legal advice.

calls. When I raised my concern, she countered by telling me that she had worked her comparatively small market for 11 years with a previous employer, and knew most of the key contacts in her community. If there were ever an exception to the in-person, no-cold-call rule, this was it. Yet, all in all, I believe she could have leveraged her name and personal relationships just as effectively from her office.

Respect your prospect's time, above all. Cold calls fall short in this respect. \blacksquare

- URGENT CARE Family medicine and Pediatric clinic aggressively seeking providers for Queen Creek and Gilbert, Arizona locations. Profit sharing/incentive plans, premium benefits, paid malpractice, paid vacation, \$10,000 signing bonus and three months' salary paid up front with signed contract! No call, no pagers, no OB, work 3-4 shifts/week. Submit CV to: MDHR@MY RNOW.COM
- FLORIDA EAST COAST URGENT CARE CENTER seeking physician for full-time work. BC/BE in Emergency Medicine or Primary Care with Urgent Care/ER experience. Please visit: www.atlantisurgentcare.com. Fax CV to (321) 779-7425 or email annette@atlantisurgent care.com

Dunkirk and Solomons, Maryland

Seeking part-time BC/BE EM, IM, and FP physicians to practice urgent care medicine at Dunkirk and Solomons Urgent Care Centers in Calvert County, Maryland. Enjoy a collegial relationship with nurses, mid-level providers, and urgent care support staff, excellent work environment, a flexible schedule, and competitive compensation. Send CV: Emergency Medicine Associates 20010 Century Blvd, Suite 200 Germantown, MD 20874 Fax: (240) 686-2334 Email: Recruitment@EMAonline.com



CAREERS

Western Montana Clinic Full or part-time BC/BE MD to join existing

department of 4 to staff existing urgent care facilities. Lab and X-ray on site; open 7 days/week, no call; shifts are 8-12 hours/day.

Western Montana Clinic is a 45-provider multi-specialty practice, physician-owned and has been in operation since 1922. Amazing quality of life, university town of 65,000. Skiing, fishing, hiking, great schools, active symphony and arts community. Competitive salary/ benefits package.

Contact Valeri Saffer, CEO vsaffer@tmimontana.com or fax (406) 721-3907

SOUTHWEST FLORIDA

State-of-the-art urgent care centers in Lee County are seeking physicians for full and part time work. Emergency Medicine or Family Practice, BC/BE preferred. Competitive salary with benefits in fully staffed facilities. Send CV to: hobbsdl@comcast.net Fax (239) 433-7767 or contact Larry Hobbs, MD, FACEP

ntact Larry Hobbs, MD, FACEP (239) 851-7328



PHYSICIAN EMPLOYMENT OPPORTUNITIES

Righttime Medical Care, a physician-owned urgent care is currently recruiting full and part-time physicians to meet the ever-increasing patient care needs of our dynamically growing healthcare business.

Founded in 1989 by a group of pediatricians, Righttime Medical Care has delivered on a mission of quality medical care and exceptional patient service to 1.2 million adults and children in 7 central Maryland locations.

Our promise of being there when our patients need us most, 365 days a year, offers our physician employees

exceptional schedule flexibility We offer competitive compensation and benefits, training, and a dynamic environment focused on patient care.



Please email your CV to mdrecruitment@myrighttime.com.

myRighttime.com



Independent, democratic group seeking top quality Urgent Care Physician for Capital Regional Medical Center's Express Care in Tallahassee, Florida. Physician must be boarded in Family Practice or Internal Medicine. Excellent compensation and benefis package to include family health insurance, CME/professional expenses, short and long term disability, generous retirement plan, monthly and annual incentive bonuses, malpractice insurance and tail coverage.

For more information, contact Alisha Lane at: (904) 332-4322 or a.lane@titandoctors.com

- Duke Medicine

Great opportunity to work in a large Urgent Care network in the desirable Raleigh/Durham, North Carolina area. Urgent Care experience preferred. Twelve hour shifts allow for time off to enjoy the many amenities Raleigh/Durham has to offer. Duke University Medical Center offers many educational and research opportunities for physicians. Board eligible/certified in Emergency Medicine, Med Peds or Family Medicine required. Competitive salary plus bonus potential, great Duke benefits including relocation and excellent 403b match retirement plan. Be part of World Class Duke Medicine.

Send CV to: denise.paradis@duke.edu Fax: 919-493-7228 or visit our website at: MedicalStaffRecruitment.duke.edu.

Enjoy All That New England Has To Offer



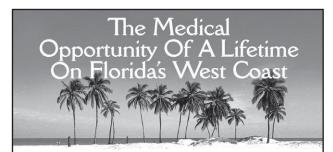
Opening in Adult Urgent Care with Fallon Clinic in Worcester, MA

- Full-time position for adult urgent care physician
- Site is open Monday through Sunday 9 am to 9 pm. Twelve-hour shifts, three days per week.
- Prefer physician with 1-3 years family practice or internal medicine experience
- · Competitive compensation and benefits

Contact Jennifer Sonneland at 800-562-9034 or jennifer.sonneland@ practicematch.com.



CAREERS



Life's too short to practice medicine just anywhere. An inviting career opportunity awaits you with Morton Plant Mease Health Care, a dynamic, multi-hospital Florida health care organization with an exciting future.

Room to Grow for Quality Physicians (Board-eligible/board-certified only) J1-Visa not eligible.

Morton Plant Mease is offering exciting opportunities in **urgent care** for practicing physicians out-of-area and graduating residents. Start living the medical career of your dreams in the Tampa Bay area. Fax your CV to (727) 536-5903 or email to: physicianrecruitment@mpmprimarycare.com

To learn more about rewarding physician opportunities, Call: (800) 875-8254



www.mpmhealth.com • www.mpmprimarycare.com

Experienced Nurse Practitioner or Physician Assistant Urgent Care Opportunity Peoria, Illinois

Very fast paced Urgent Care seeks an additional experienced and certified midlevel provider to serve a growing population. Open weekdays 9 am – 7 pm and 9 am – 5 pm Saturday and Sunday. Full-time providers are expected to work every other weekend. Practice in modern, beautifully designed, functional and well-equipped medical office(s) with other Nurse Practitioners, Physician Assistants and Board Certified physicians. Broad based diagnostic skills and experience are essential for practice at our facilities. On-site radiographic imaging and CLIA waived diagnostics available. Quick assessment and treatment is important in this fast paced environment. This full time opportunity offers a very competitive base salary commensurate with experience plus incentives and a comprehensive benefit package.

Come be a part of our caring team in Peoria, Illinois, home of the University of Illinois College of Medicine. Peoria has a greater metro area population of over 350,000. This thriving city offers downtown attractions, towering buildings in a picturesque skyline, museums, ballet, opera, symphony, chorales, theatre, cultural events, art galleries, major shopping centers with unique upscale shops, beautiful parks, active recreational activities, award winning golf courses, and professional minor league sports teams for baseball, hockey and indoor football.



Please Contact or send CV to: Emily Yezek, OSF Physician Recruitment 309-683-7274 or 800-232-3129, press 8 Fax: 309-683-8353

Email: emily.a.yezek@osfhealthcare.org Web: www.osfhealthcare.org

PRESBYTERIAN HEALTHCARE SERVICES Albuquerque, New Mexico

Presbyterian Healthcare Services (PHS) is New Mexico's largest, private, non-profit healthcare system. PHS has been named one of the "Top Ten Healthcare Systems in America" and Pres Medical Group employs over 550 providers. PHS is seeking an experienced **Medical Director** to lead our Urgent Care Department. We are also seeking a clinical Urgent Care MD. Our service has grown exponentially since its inception and we are seeking an enthusiastic individual to lead our Department. Candidates must be BE/BC in Family Practice.

Enjoy over 300 days of sunshine, a multi-cultural environment and casual southwestern lifestyle. Albuquerque has been recognized as "One of the Top Five Smart cities to Live" and "Best Place for Business and Careers". It is also home to University of New Mexico, a world class university.

These opportunities offer a competitive salary, relocation, CME allowance, 403(b) with match, 457(b), health, life, AD&D, disability insurance, life, dental, vision, pre-tax health and child care spending accounts, malpractice insurance, etc. (Not a J-1, H-1 opportunity) EOE.

> For more information contact: Kay Kernaghan PHS, PO Box 26666, ABQ, NM 87125 kkernagh@phs.org (866) 757-5263 or fax (505) 923-5388

16th Street Community Health Center (SSCHC) Milwaukee, Wisconsin

Urgent Care Clinic Physician Assistant

A large Community Health Center, with 40 plus years of comprehensive primary care, and more than 60 dedicated and cohesive staff of medical and behavioral health providers, SSCHC is a HPSA site located in the heart of Milwaukee's Hispanic community, adjacent to downtown. Your English/Spanish bilingual skill is essential with our primarily Spanish-speaking only clientele.

Located on the western shore of Lake Michigan, Milwaukee provides Old World charm with world-class entertainment such as symphony, opera, ballet, theater, major league baseball, NBA basketball, minor league soccer, hockey, and dining. Milwaukee's lakefront is home to the largest music festival in the United States (Summerfest) as well as several other ethnic based festivals. Known for its beautiful parks and tree-lined neighborhoods, Milwaukee offers easy access to a wide range of outdoor activities and natural resources and is within easy driving distance of Chicago (80 miles). Housing opportunities are diverse and affordable and Milwaukee offers a low cost-ofliving overall.

SSCHC offers excellent benefits, a competitive salary and a host of other perquisites in addition to support for your J-1 Visa, National Health Scholarship and/or Loan Repayment opportunities.

Physician Assistants interested in a full-time position in our Urgent Care Clinic should email your Curriculum Vitae (CV) to: gail.paschall@sschc.org, or send via U.S. Mail: Gail Paschall, 16th Street Community Health Center 1032 S. Cesar E. Chavez Dr., Milwaukee, WI 53204

CAREERS



Emergency Physicians

Independent, democratic group seeking top quality Emergency Medicine Physicians for the following Florida locations. Physician must be boarded in Emergency Medicine (ABEM/ABOEM) or other Primary Care Specialty (ABFM, ABIM, ABUC) with EM experience. Excellent compensation and benefits package.

Putnam Community Medical Center located in Palatka, Florida sees approximately 31,000 visits annually. Looking for full-time EM physician. Enjoy the old Florida lifestyle on the St. Johns River! Perfect for boating and fishing, Palatka offers a calmer pace in a natural environment with the amenities of the big city closeby. Minutes from Jacksonville, St. Augustine, and lovely beaches of Palm Coast.

Capital Regional Medical Center's Gadsden Memorial Campus right outside of Tallahassee, Florida is a beautiful, newly constructed, free standing emergency department that sees approximately 16,000 visits annually. Flexible time commitments to include full-time with benefits or independent contractor. Will pay mileage/hotel for physicians who commute to work.

For more information, contact Alisha Lane at: (904) 332-4322 or a.lane@titandoctors.com

JUCM

With a circulation of 12,500 monthly, reach your audience by specialty: Family Medicine, Internal Medicine, Pediatrics, Emergency Medicine, Physician Assistants, and Nurse Practitioners.

Visit us online: www.jucm.com

Next available issue is December with a closing date of November 4th

Contact: Trish O'Brien (800) 237-9851 • Fax (727) 445-9380 Email: jucm@russelljohns.com

PRACTICE SALES

MARKETPLACE

MEDICAL EQUIPMENT

EQUIPMENT FOR SALE

DIGITAL X-RAY AMRAD-ER 400

(Five years old) with software, computer monitor and five x-ray plates. Anthony Delorio, MD (315) 793-8856

JUCM

• SELLING YOUR PRACTICE? • EQUIPMENT FOR SALE? Place your advertisement in The Journal of Urgent Care Medicine

and be seen by 12,500 subscribers, as well as our unlimited Internet audience.

For classified advertising information, contact: (800) 237-9851 Fax: (727) 445-9380 jucm@russelljohns.com





classified ad online!

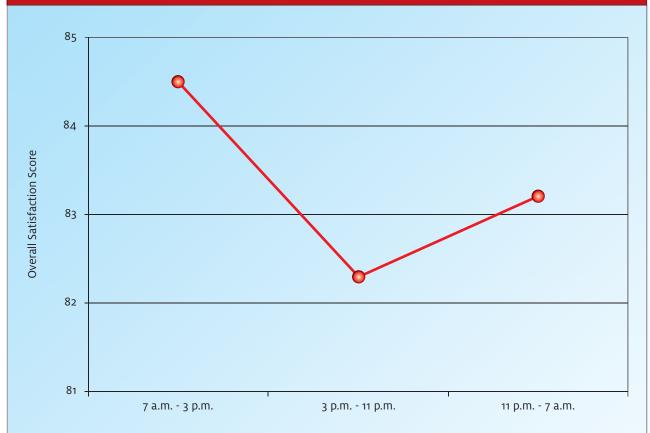
www.jucm.com

Your ad placed here will reach family medicine, internal medicine, emergency medicine physicians, physician assistants and nurse practitioners! Visit our website for classified advertising information: www.russelljohns.com (800) 237-9851, ext. 237 • Fax (727) 445-9380 • Email: jucm@rja-ads.com

DEVELOPING DATA

n each issue on this page, we report on research from or relevant to the emerging urgent care marketplace. This month, we relay data that track patient satisfaction with the emergency room based on time of day respondents arrived for treatment.





Source: Pulse Report 2009: Emergency Department. Patient Perspectives on American Health Care and Emergency Department Pulse Report 2007. Patient Perspectives on American Health Care. Press Ganey Associates, Inc.

While these data do not take into account wait times, per se, the authors note that "Staffing patterns, patient volume, and acuity of patient conditions may play a large part in these differences in satisfaction. By mid-afternoon, wait times may be on the rise as patient volumes have increased during the day."

Presumably, at least some of the dissatisfied patients who presented to the ED could have been treated successfully in the urgent care setting.

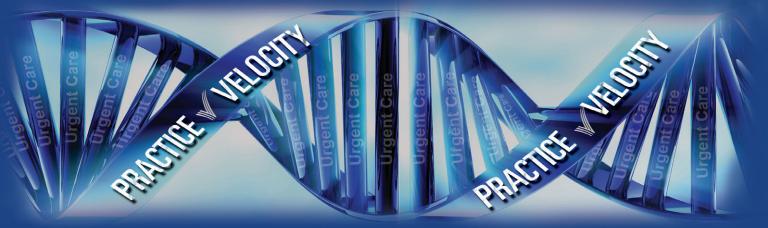
Would such patients in your area know where to find you, and what your hours are? And have you considered forging a referral relationship with nearby hospitals to handle overflow from their ED?

If you are aware of new data that you've found useful in your practice, let us know via e-mail to *editor@jucm.com*. We'll share your discovery with your colleagues in an upcoming issue of *JUCM*.



Renaissance Glendale Hotel & Spa Phoenix, Arizona

SAVE THE DATE – DETAILS COMING THIS SUMMER



DNA of 600+ Urgent Cares



✓ EMR

- ✓ Automated Coding
- ✓ Practice Management
- ✓ Online Appointments
- ✓ Work Comp Protocols
- ✓ e-Prescribing
- ✓ In-House Dispensing
- ✓ ExitCare
- ✓ Electronic Billing
- ✓ Electronic Remittance



"Practice Velocity will exceed your expectations with the fastest charting, easiest implementation and the most return on investment.

- "Call Today to schedule a:
 - full-day tour of our own 17 urgent care centers or
 - web demo of our EMR"

David Stern, MD

www.practicevelocity.com

888-357-4209